

SOUTH BALTIMORE
GATEWAY PARTNERSHIP



South Baltimore Gateway Community
Impact District Management Authority d/b/a
South Baltimore Gateway Partnership

Quarterly Report

Fourth Quarter of Fiscal Year 2021, April – June 2021

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www.sbgpartnership.org
7-30-2021

Legal Note

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The South Baltimore Gateway Partnership voluntarily reports on its activities so that members of the general public, including elected and public officials, community leaders and other partners, can learn about its work. While the South Baltimore Gateway Partnership complies in full with all statutory obligations, neither this report nor others like it were prepared in response to any statutory reporting requirement. Nor were these reports created for the purpose of requesting review or approval from any public body, agency, department, board, officer, or official. Any distribution of these reports to any public body, agency, department, board, officer, or official via an established formal submission protocol is done merely for convenience and not as an express or implied request for approval or review.

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I. Executive Summary

The South Baltimore Gateway Partnership (“SBGP”) prepares these quarterly reports to maintain high standards for accountability and transparency. SBGP wants to make sure that members of the general public understand what SBGP is working on and why that work is important.

As a dramatic fiscal year comes to a close, SBGP is both proud and grateful to have successfully navigated the pandemic, preserved the organization and its core programs, and also responded to urgent community needs resulting from the pandemic. For much of FY21, it was not clear what impact COVID-19 would have on SBGP’s funding. For several months, Maryland casinos were shut down completely, resulting in no revenues at all. Eventually they reopened with restrictions, but even then, it was not clear how much money would actually become available.

This required a tremendous amount of attention, discussion, and iterative modeling over the course of the fiscal year. The Finance Committee, the Executive Committee, and the Board as a whole were all deeply engaged in this process, spending hours evaluating and voting on SBGP’s response to different scenarios. In general, the Board’s strategy remained cautious throughout the pandemic, focused on ensuring that the organization could continue to function in the event of long-term revenue decline and/or neighborhood crisis. In practice, this meant starting from a conservative FY21 budget and authorizing expenditures incrementally over the course of the year as the situation unfolded.

Fortunately, although revenues were initially somewhat reduced at the beginning of FY21, they later stabilized and (to everyone’s surprise) eventually increased relative to pre-pandemic months as the pandemic gradually began to decline. As it eventually became clear that revenues were growing towards the end of FY21, the SBGP Board and Finance Committee authorized significant additional spending in various tranches during the second half of the year. This included both recognizing unanticipated FY21 revenues and redeploying funds that had been set aside for COVID-19 rapid response to more traditional SBGP programming. (Even as it recognized significant amounts of unplanned FY21 revenue, the Board was also cautious not to be too optimistic in its projections, preferring to spend any further unplanned revenue in FY22 rather than accidentally overspend in FY21.)

Staff then moved quickly to put these unanticipated funds into productive use, mobilizing quickly given that all of this new funding authorization was happening towards the end of the fiscal year. Working closely with neighborhood leaders, City agencies, and other partners, SBGP staff had successfully programmed all of these funds as of June 30, 2021. This accelerated programming effort was jointly overseen by the Program, Finance, and Strategic Planning Committees to ensure that funds were being well spent.

During the last quarter, SBGP continued managing Community Grants awarded during the first six grant cycles and announced awards for the Winter 2021 grant

cycle. Normally each fiscal year has two grant cycles, but because of financial uncertainty only one was held this year. However, because SBGP was able to recognize unanticipated revenues, the grant cycle was able to give away more money than had originally been budgeted. SBGP also began planning a new series of its well-attended, free “Keys to Capacity” workshops aimed at supporting and building capacity for community-focused organizations.

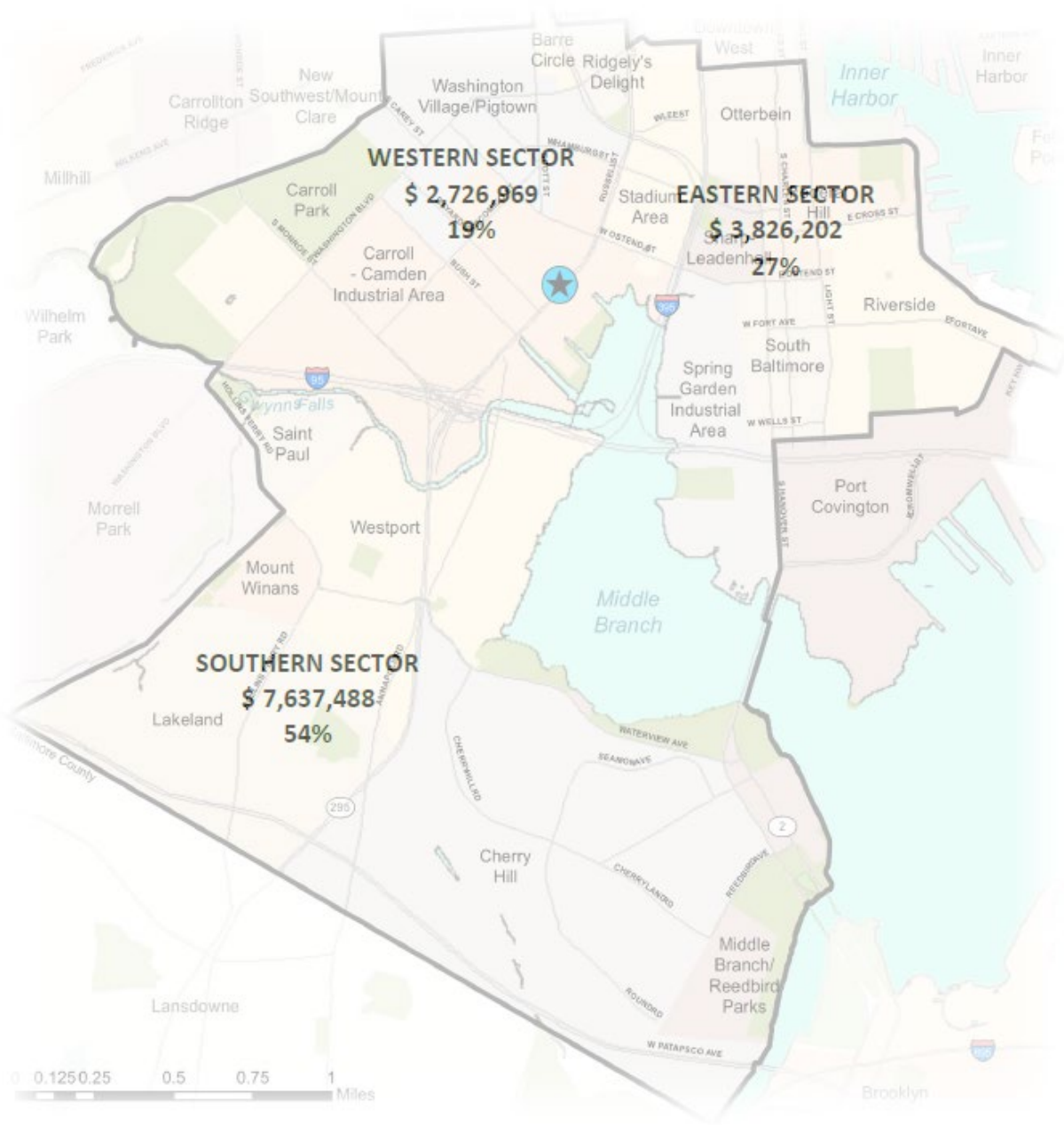
The implementation of Enhanced Services for improvements and the activation of parks, recreation centers, and public spaces across the South Baltimore Gateway District continued. Based on higher-than-expected casino revenues over the gradual decline of the COVID-19 pandemic, SBGP authorized significant amounts of additional Enhanced Services during the second half of FY21, enabling a dramatic \$6 million of investments in long planned, but until now unfunded, improvements for local parks and recreation across the District. This included \$2 million to renovate the long-shuttered Carroll Park Recreation Center, and \$1 million each to implement the Master Plans for Solo Gibbs Park in Sharp-Leadenhall and Florence Cummins Park in Westport. SBGP and Baltimore City Recreation and Parks (BCRP) are planning an announcement and press conference for July 2021.

In addition, SBGP celebrated significant milestones for its Transformational Projects. With construction on the \$23 million Middle Branch Fitness & Wellness Center at Cherry Hill well underway, SBGP was finally able to expend the \$2.2 million in Transformational Projects funds that had been committed for this project over the past several years. In addition, the [project brief](#) for the Middle Branch Master Plan was completed, laying out a bold framework for Justice, Equity, Diversity, and Inclusion (JEDI) in the Reimagine Middle Branch effort. And the next phase of the project kicked off after the Baltimore City Board of Estimates (BOE) awarded a contract to James Corner Field Operations to lead design for the Master Plan with a dynamic team of local and national experts in landscape design and equity planning. The Master Plan will take place over the course of the coming year, including significant numbers of “catalyst projects” designed to engage community members and build momentum.

Meanwhile, SBGP hired a new Communications and Outreach Manager and continued to plan for its future. SBGP began planning for its FY21 audit, and the FY22 Financial Plan was adopted by SBGP’s Board of Directors and submitted to SBGP’s assigned liaison in the Mayor’s Office for submission to the BOE.

All the while, SBGP’s priority has remained to expend funds according to its financial plans and invest in its communities in a way that is strategic, disciplined, equitable and well-documented. To date, SBGP has committed over \$14.2 million to 314 projects across the District, ranging from small community grants to large capital projects. An additional \$7.9 million of projects were in development for a total mobilization of approximately \$22.1 million. Reflecting SBGP’s commitment to an equitable model of investing, approximately 73 percent of program funding to date has been invested in low-income communities and communities of color within the District.

**SBGP Projects Encumbered To Date, By Sector
as of 6/30/2021**



SBGP is pleased to share its progress and report on its activity during the fourth quarter of Fiscal Year 2021.

II. Background and Governance

Although SBGP is not required by law to produce reports of its activities, it is nonetheless committed to maintaining the highest standards of transparency and accountability. As a result, SBGP has elected to produce quarterly reports detailing its work and makes those reports publicly available. This quarterly report also serves as an update on the FY21 SBGP Financial Plan.

A. Background

SBGP was established in 2016 to help implement the South Baltimore Gateway Master Plan, a sweeping plan to improve neighborhoods near the Horseshoe Casino Baltimore, with funding provided by the Local Impact Grants generated by video lottery terminals. Under its Strategic Plan, SBGP works to improve the vitality of its communities by focusing on three crucial elements of the South Baltimore Gateway Master Plan: Community Development and Revitalization, Environmental Sustainability, and Health and Wellness. To achieve the agenda laid out in the Strategic Plan, SBGP has established three interrelated program areas: Community Grants, Enhanced Services, and Transformational Projects.

Additional background information can be found on the [SBGP website](#) and in SBGP's prior [quarterly reports](#).

B. Governance

SBGP is governed by a Board of Directors composed primarily of residents and business representatives from across the District, follows a well-conceived strategic plan, and works within an annual budget.

The SBGP Board of Directors meets at least six times each calendar year. The Board has met six times during calendar year 2021 to date, including three meetings during the last quarter on April 21, 2021; May 19, 2021; and June 16, 2021. In addition to regular board meetings, the Executive, Finance, Program, Communications, Governance and Nominating, and Strategic Planning Committees continued to meet as needed and report to the full Board.

During the last quarter, SBGP worked on four additional steps to continue to improve its governance structures and procedures to ensure transparency, accountability, and ethical integrity.

First, SBGP continued hosting development activities to provide Board and staff members the opportunity to get more familiar with SBGP's work, the District, and each other. During the last quarter, SBGP coordinated a (safe and physically distant) hard hat tour of the Middle Branch Fitness and Wellness Center.

Second, SBGP conducted training on unconscious bias, including what unconscious bias is, steps to mitigate unconscious bias and promote equity, and SBGP's

disclosure and recusal process. The summary version of the training will be conducted as part of SBGP's annual Board training in the future and the full version of the training will continue to be conducted as part of the grant and Board application review processes.

Third, due to the COVID-19 pandemic, SBGP continued holding Board and Committee meetings by conference call and plans to continue doing so for the foreseeable future. In compliance with Maryland's Open Meetings Act, members of the public may be provided access to SBGP's virtual open meetings by requesting the call-in information. Instructions for doing so are included in all SBGP meeting notices and on the SBGP website. SBGP also completed its annual Open Meetings Act review and training during the last quarter to assure SBGP's consistent and documented compliance with the Open Meetings Act.

Finally, SBGP continued providing regular reminders to Board and staff members of Baltimore City Ethics Code requirements and monitoring compliance. However, despite numerous reminders, one SBGP Board member's annual Financial Disclosure filing was past due (the annual deadline was April 30) and the matter was referred to the Office of the Inspector General for investigation. SBGP has been in regular communication with the Ethics Board, Office of the Inspector General, and the liaison to the Maryland House Speaker (who appointed the Board member) about the matter, which it expects to resolve in July 2021. (SBGP believes the outstanding filing is due to the Board member's overwhelming personal obligations and a lack of time, rather than a potential conflict of interest.)

In addition, SBGP determined that it will not hold a Board application cycle this year, since all of the Board members appointed directly by the SBGP Board are eligible and plan to continue serving on the Board. A current list of SBGP Board members can always be found at <https://sbgpartnership.org/about/#board>.

III. Activity this Quarter

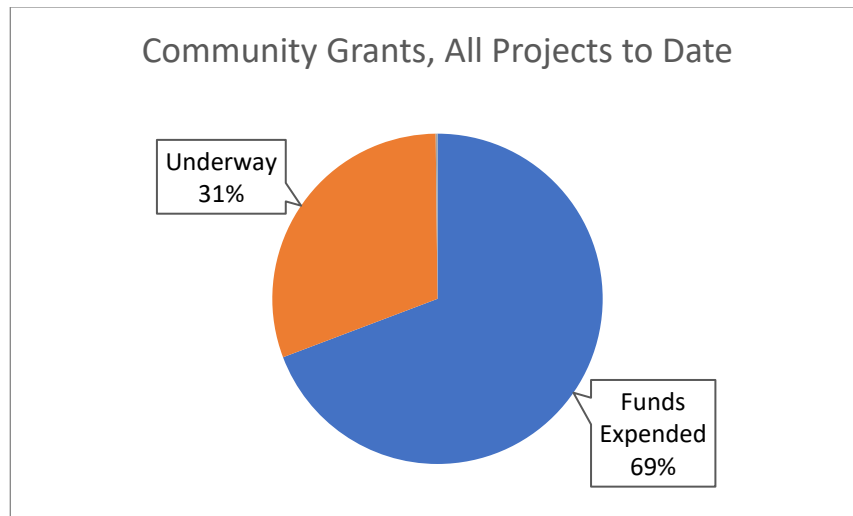
A. Community Grants

Through its grantmaking, SBGP continued to empower community and nonprofit partners, providing the resources they need to make change happen across the District.

During the last quarter, SBGP continued to administer Community Grants awarded during the first six grant cycles and announced awards for the Winter 2021 grant cycle. Since inception, SBGP has awarded 164 Community Grants totaling \$3,320,704, including:

- 84 Small Grants totaling \$367,895.
- 54 Medium Grants totaling \$1,716,164.
- 17 Large Grants totaling \$1,137,499.

SBGP has also provided a small amount of emergency grant funds to support important neighborhood events and causes in need of short-term funding support. SBGP had expended \$2,303,597 on all Community Grants awarded to date as of June 30, 2021.



Throughout the grant administration process, SBGP continued providing ongoing support and assistance to grantees. SBGP also began planning a new series of its well-attended “Keys to Capacity” workshops.

See the ‘Summary and Profiles of Projects’ exhibit for a full list and details of Community Grants awarded to date.

1. FY21 Grant Cycles
 - a. Winter 2021/Cycle 7

Applications for SBGP’s seventh grant cycle opened in February 2021. Following the March 31, 2021 grant application deadline, SBGP staff and the Program Committee conducted a thorough and extensive review of all grant applications received and developed a recommended portfolio of grants according to the process and evaluation criteria laid out in the SBGP Grants Manual.

This seventh cycle of grant funding was highly competitive. Of a total of 26 applications requesting \$1,080,357, the Board approved 20 grants totaling \$599,895, including:

- 3 Small Grants totaling \$1,500.
- 15 Medium Grants totaling \$474,895.
- 2 Large Grants totaling \$110,000.

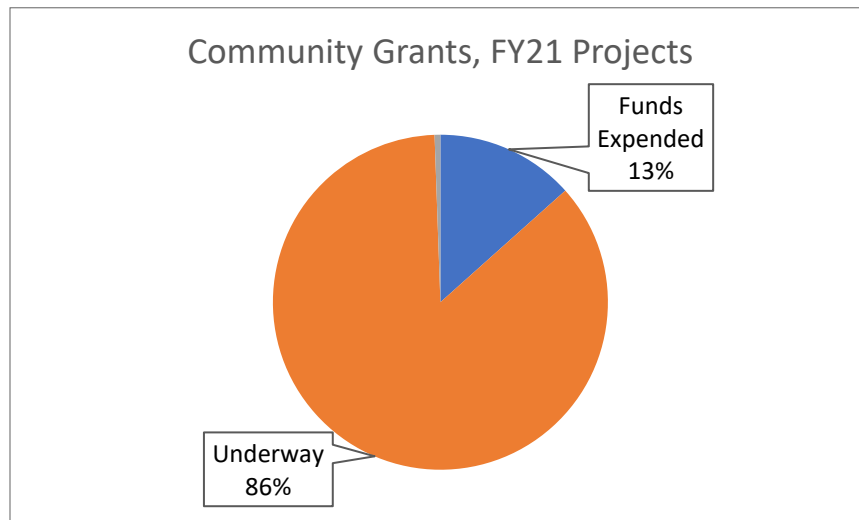
All grantees attended a virtual information session in June where the grant terms and conditions and fund disbursement process were explained. SBGP then continued working with grantees to help them satisfy the administrative grant conditions and begin implementing their projects.

b. Winter 2020/Cycle 6

During the last quarter, SBGP continued administering 16 grants totaling \$455,326 awarded as part of the Winter 2020 grant cycle, including:

- 4 Small Grants totaling \$17,500.
- 12 Medium Grants totaling \$437,826.

Three of the projects have been completed, and 13 projects are underway. SBGP continued working with the grantees with projects still underway to help them complete their important projects.

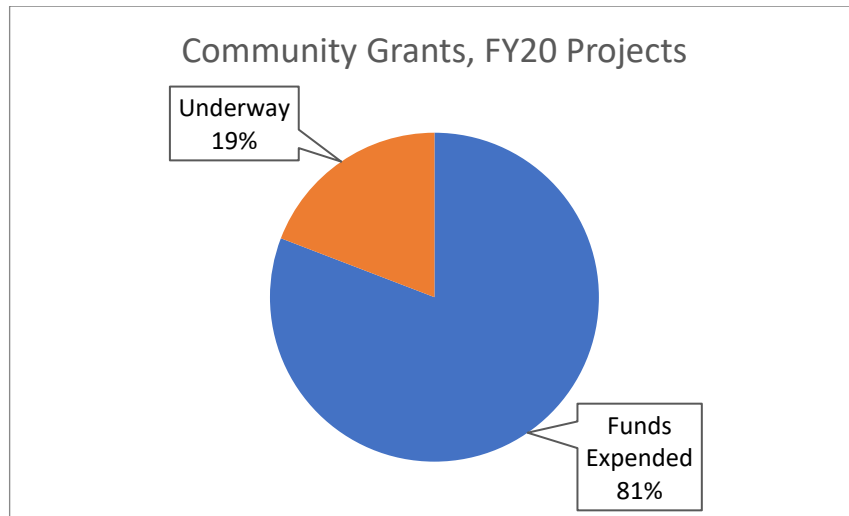


2. FY20 Grant Cycle (Summer 2019/Cycle 5)

During the last quarter, SBGP continued administering 20 FY20 grants totaling \$367,998, including:

- 14 Small Grants totaling \$62,485.
- 3 Medium Grants totaling \$95,513.
- 3 Large Grants totaling \$210,000.

Eleven of the projects have been completed, and 9 projects are underway. SBGP continued working with the grantees with projects still underway to help them complete their important projects.

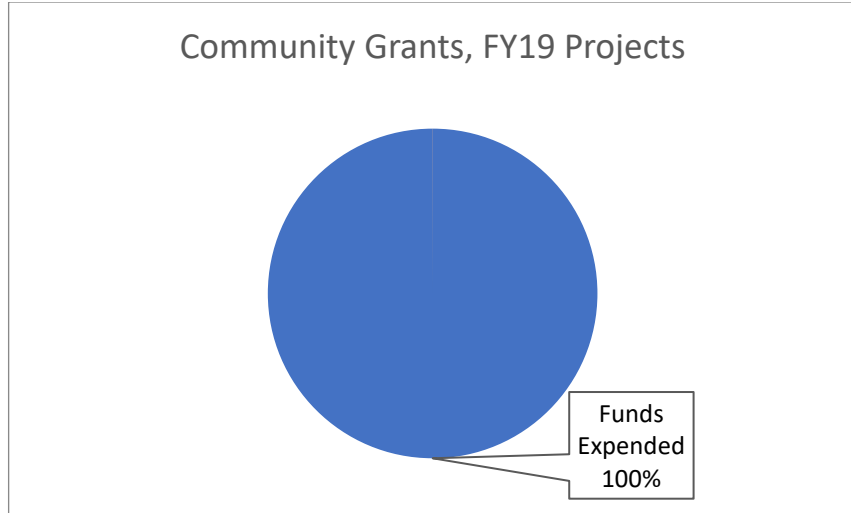


3. FY19 Grant Cycles (Summer 2018 and Winter 2019/Cycles 3 and 4)

During the last quarter, SBGP continued administering 49 FY19 grants totaling \$936,356, including:

- 29 Small Grants totaling \$128,727.
- 15 Medium Grants totaling \$464,022.
- 5 Large Grants totaling \$343,607.

Forty-eight of the projects have been completed. One project is underway, and SBGP continued working with that grantee to help them complete their important project.

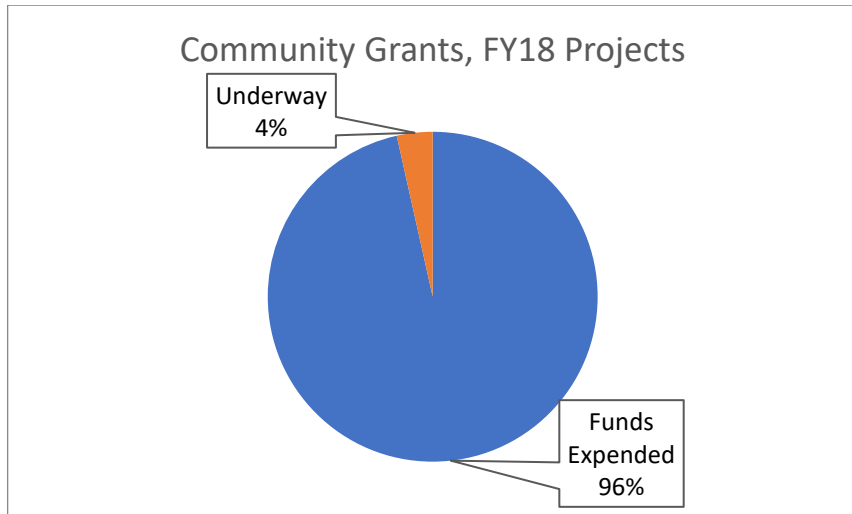


4. FY18 Grant Cycles (Summer 2017 and Winter 2018/Cycles 1 and 2)

During the last quarter, SBGP continued administering 50 FY18 grants totaling \$861,984, including:

- 34 Small Grants totaling \$144,184.
- 9 Medium Grants totaling \$243,908.
- 7 Large Grants totaling \$473,892.

Forty-nine of the projects have been completed. One project is underway, and SBGP continued working with that grantee to help them complete their important project.



5. Technical Assistance and Capacity Building

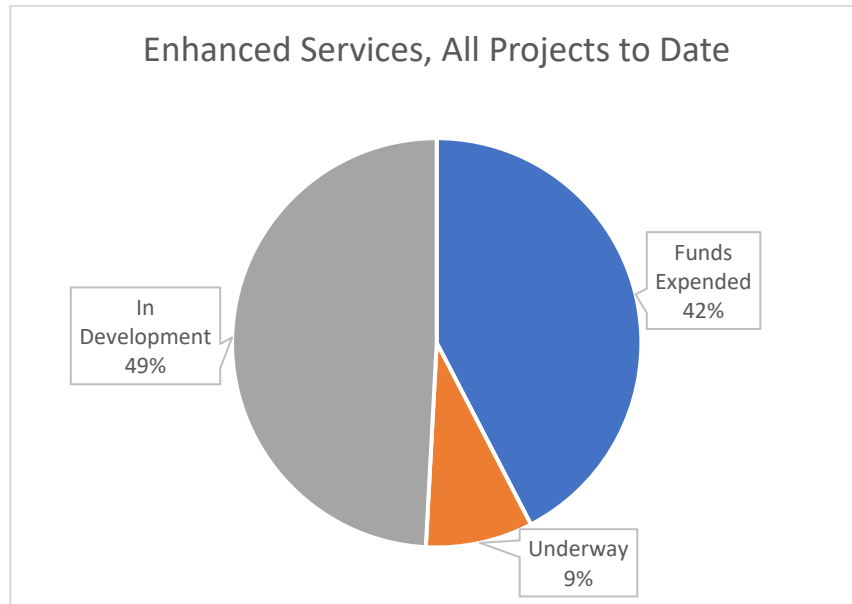
SBGP is committed to providing communities not only with the resources they need to make positive change but also with the tools and training they need to become increasingly skilled at shaping their own futures.

Since many of the grantees are challenged to quickly satisfy administrative grant conditions, implement their projects, and expend their grant funds, SBGP staff continued to reach out to grantees to provide ongoing support and assistance to all grantees throughout the grant administration and implementation process, helping them to build capacity as they complete their important projects.

In addition, SBGP began planning a new series of “Keys to Capacity” workshops with Business Volunteers Maryland tentatively scheduled for September 2021 through June 2022. The free workshops aim to support and build capacity for community-focused organizations in the District and beyond to learn, get inspired, and connect with like-minded organizations. Past workshop topics ranged from QuickBooks to the role of storytelling in fundraising and have been well-attended and received positive feedback.

B. Enhanced Services

SBGP has delivered a tremendous amount of value to the citizens of South and Southwest Baltimore through its Enhanced Services portfolio, providing capital, maintenance, and programming in parks and public spaces. Since inception, SBGP has committed \$5,881,297 to 132 Enhanced Services. An additional \$5,824,164 of projects were in development, and SBGP had expended \$5,022,351 on Enhanced Services as of June 30, 2021.



See the ‘Summary and Profiles of Projects’ exhibit for a full list and details of Enhanced Services that have commenced to date.

1. Project Implementation and Program Management

SBGP has successfully programmed all Enhanced Services funds to date and has begun planning for the administration and implementation of its FY22 Enhanced Services.

Based on higher-than-expected casino revenues over the gradual decline of the COVID-19 pandemic, SBGP authorized additional Enhanced Services during the second half of FY21, enabling \$6 million of investments in long planned, but until now unfunded, improvements for local parks and recreation across the District. SBGP and BCRP are planning an announcement and press conference for July 2021.

As SBGP continues to plan for the administration and implementation of Enhanced Services, it is undertaking efforts to utilize best practices and assess the impacts of its work. SBGP began researching best practices for waste management during the last quarter to ensure SBGP cleaning projects are delivering the greatest good to the community. SBGP also began exploring available mapping and data resources and tools that can be used to assess the impact of Enhanced Services.

2. Project Highlights

During the last quarter, SBGP implemented a wide range of projects across the District, including maintenance, landscaping, and park improvements.

Construction continues on the 83,000 square foot multipurpose field by the Cal Ripken, Sr. Foundation in partnership with SBGP and BCRP, and the turf field is slated to be complete in fall 2021. Thanks in significant part to the additional FY21 revenues approved by the Board, the field will now feature stadium lighting to provide sports programs year-round access, and the neighborhood and Middle Branch Fitness and Wellness Center (of which the field is a part) will benefit from the increased usage that a high-quality, fully lit turf field will bring. A formal ribbon cutting is tentatively planned for November 2021.

A “ribbon cutting” was held for Gwynnda the Good Wheel of the West in June 2021, when Gwynnda’s water wheel started turning for the first time. Baltimore’s fourth and largest trash wheel, Gwynnda is capable of collecting approximately 300 tons of trash and debris each year, more than the other three wheels combined. Gwynnda was installed at the mouth of the Gwynns Falls in the Middle Branch of the Patapsco River and uses 72 solar panels and a hydropower system to turn the water wheel, which powers rakes and a conveyer belt that lift trash from the water and deposit it into a dumpster barge. SBGP provided initial funding to Waterfront Partnership for the construction and installation of the trash wheel and has pledged three years of operating support for the ongoing maintenance of the trash wheel. The ribbon cutting, complete with a special incantation to wake up Gwynnda and ceremonial sprinkling of Old Bay seasoning over the trash wheel, can be viewed [here](#).

SBGP is excited to once again support the Youth Resiliency Institute as they present the 5th annual Cherry Hill Arts & Music Waterfront Festival. The festival connects and

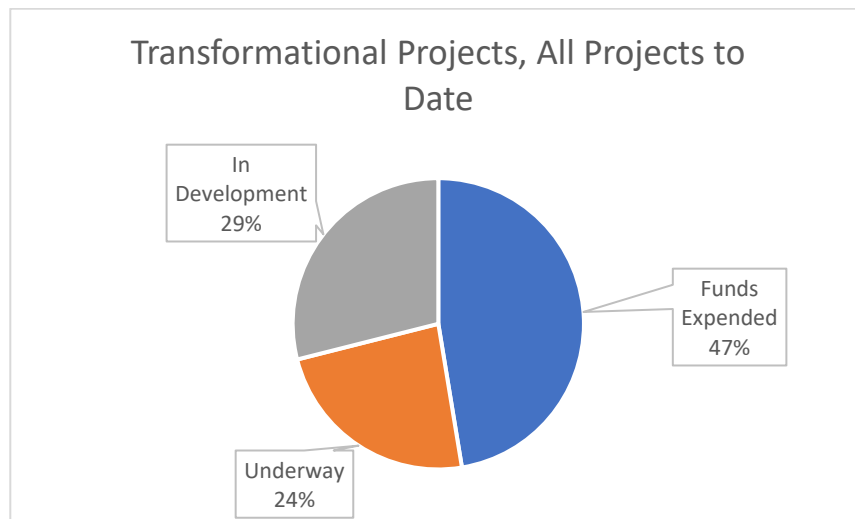
collaborates with Cherry Hill residents as they celebrate and realize arts and culture in their historic community. This year's event will take place on July 4, 2021 and will be held virtually to comply with COVID-19 safety precautions. SBGP looks forward to its continued collaboration with the Youth Resiliency Institute as they leverage additional partnerships and hopefully return to hosting the event in person in 2022.

SBGP also continued supporting free youth sports programming through the South Baltimore Gateway Sports Network. During summer 2021, the Volo City Kids Foundation and Grow Home will engage hundreds of area youth in sports including soccer and baseball. Designed to provide high quality recreation for South Baltimore youth, these sports programs also activate parks and greenspaces, providing inclusive ways for neighbors to feel connected to parks. Increasing park usage also improves safety and helps to ensure parks receive adequate resources to remain a healthy place for families to gather and for youth to develop important social development skills through sports.

C. Transformational Projects

During the last quarter, SBGP continued administering Transformational Projects to bring about dramatic change in the District. Based on revenues stabilizing during the gradual decline of the COVID-19 pandemic, SBGP has begun developing potential future projects again.

Since inception, SBGP has committed \$4,988,659 to Transformational Projects. An additional \$2,031,842 of projects were in development, and SBGP had expended \$3,328,015 on Transformational Projects as of June 30, 2021. Some of these projects are multi-year efforts that cannot be spent down all at once. For example, the CDC Operating Support Fund provides three consecutive years of funding to nonprofit partners.



See the 'Summary and Profiles of Projects' exhibit for a full list and details of Transformational Projects that have received funding commitments to date.

1. Middle Branch Fitness & Wellness Center at Cherry Hill

Construction on the \$23 million Middle Branch Fitness & Wellness Center at Cherry Hill continued with the center and athletic fields taking shape during the last quarter. The so-called “Super Rec Center” will be a state-of-the-art regional facility that provides the community of Cherry Hill and South Baltimore with a brand-new gymnasium, an indoor pool and splash pad, a fitness area, multipurpose studios, classrooms, and more. This major regional recreation complex built on the banks of the Middle Branch in Cherry Hill includes the Ripken field being funded separately through the Enhanced Services program as previously described.

The project serves as the first major capital project for the Middle Branch Waterfront and should be complete in summer or fall 2022. With construction well underway, SBGP has successfully expended the \$2.2 million in Transformational Projects funds (and continues expending additional Enhanced Services funds) committed for this project. In addition, a hard hat tour was held for SBGP Board and staff members to see the construction progress.

2. Reimagine Middle Branch Waterfront Plan and Implementation

SBGP has continued to drive the Reimagine Middle Branch effort to transform the Middle Branch into Baltimore’s next great waterfront with 11 miles of parks and trails. Working collaboratively with the City, the Parks & People Foundation, and other partners, the project has continued to move forward in recent months, including:

- Establishing and launching the Reimagine Middle Branch Fellowship, in which students at Morgan State are being paid to work on the Middle Branch Master Plan. The five Fellows all began work in Summer 2021 and have each been developing their own research projects to enhance and expand the larger design effort.
- Finding YouthWorks summer jobs for young people in the District and helping them connect with nonprofits and community organizations. Youth workers have begun work under the guidance of partners such as Westport Community Economic Development Corporation (CEDC), Youth Resiliency Institute (YRI), the Environmental Justice Journalism Initiative (EJJI), and others.
- Supporting Minorities In Aquaculture and EJJI to develop a new and innovative program for young people of color, combining environmental science, professional skills, and writing skills.
- Partnering with Black Yield Institute (BYI) to develop a native plant nursery in Cherry Hill that will provide some of the many plants needed to restore wetlands and improve parks. This effort continues despite the current uncertainty about the long-term location of BYI’s efforts.
- Receiving notice of a \$3.5 million grant award from DNR submitted by the Green Trust Alliance to build wetlands at the intersection of Hanover Street and Frankfurst Avenue.
- Receiving a pre-award letter from the Federal Emergency Management Agency (FEMA) for SBGP’s \$32 million Building Resilient Infrastructure and

Communities (BRIC) grant application to build wetlands and resiliency features. The final award announcement is expected in September 2021.

- SBGP, the City, and the Westport Community Economic Development Corporation (WCEDC) continued negotiating an MOU with the developer of the Westport Waterfront to create a major new waterfront park, ensuring public access for existing residents.

Meanwhile, the Middle Branch Master Plan continues to move forward. The [project brief](#) – a technical document that frames the scope of work for the master plan and establishes core principles of Justice, Equity, Diversity, and Inclusion (JEDI) – was completed. And the next phase of the project kicked off after the Baltimore City Board of Estimates awarded a contract to James Corner Field Operations to lead design for the master plan with a dynamic team of local and national experts in landscape design and equity planning. At the same time, catalyst projects deigned to engage communities and provide tangible on-the-ground progress during the planning effort and the next generation of major implementation projects continued, so there is no gap between the design process and implementation process.

3. CDC Operating Support Fund

In FY19, SBGP set aside \$900,000 to provide operating funds to local Community Development Corporations (CDCs) working to develop real estate in accordance with neighborhood aspirations. During the last quarter, SBGP continued administering three \$300,000 Operating Support Fund awards to the Cherry Hill Development Corporation, Southwest Partnership (in partnership with Pigtown Main Street), and the Westport Community Economic Development Corporation (WCEDC). Site visits were held with two of the awardees during the last quarter and the third awardee site visit is being rescheduled during the upcoming quarter.

A mid-year progress review was conducted for Westport CEDC during the last quarter and the SBGP Board determined to renew the award for the remainder of year two. SBGP is scheduled to complete the second annual reviews for Southwest Partnership and Cherry Hill Development Corporation during the upcoming quarter to confirm whether to renew their awards for the third and final year.

All three awardees have had to adapt their programs to accommodate the COVID-19 pandemic. Some have invested more energy in food insecurity over the past year; others have had to reconsider their strategies for acquiring properties as court closures have slowed down the process for securing title to vacant buildings.

4. Food Access

Following the completion of the Lyft Grocery Access Pilot in South Baltimore, which the City determined was cost prohibitive to expand, SBGP was directed by the City to reallocate the remaining funding from the Local Development Council to other food access programs in the District. During the last quarter, Westport CEDC and

Black Yield Institute implemented and managed those programs to provide greater food access to their communities.

5. Projects in Development

Since revenues have stabilized, SBGP has begun to develop new projects again. SBGP is in the process of engaging a consultant to help develop a proposal to establish a large capital fund to cover predevelopment costs for innovative community-driven development projects in the District. The resulting proposal will be subject to SBGP review and consideration. In addition, it is likely that one of the next topics for consideration will be exploring ways to link Carroll Park with nearby community assets, capitalizing on the major investments in Carroll Park made possible in the past quarter by unanticipated FY21 funding.

D. Overhead and Administration

1. Human Resources and Administration

During the last quarter, SBGP continued planning for future organizational needs and structure consistent with the FY21 Financial Plan. SBGP welcomed Colline Emmanuelle as its new Communications and Outreach Manager in June 2021. SBGP also assesses and reviews its security and risk management practices on an ongoing basis and continued implementing additional cyber security solutions during the last quarter.

2. Finance

a. Fiscal Management and Procedures

During the last quarter, SBGP continued reviewing its financial position, financial activity, and related procedures with its Finance Committee and Board of Directors.

b. FY21 Financial Audit

By law, SBGP is required to conduct an annual financial audit. During the last quarter, SBGP began planning for its FY21 audit with its independent audit firm, SB & Company. The auditor met with SBGP staff and the Finance Committee to review the audit scope and timeline as well as any issues and concerns. The auditor is planning to present the draft audit report to the Finance Committee and Board of Directors in September 2021.

c. Update on the FY21 Financial Plan

While the FY21 budget was more conservative than those for prior years, the ongoing impact of the COVID-19 pandemic on the economy and SBGP's funding was uncertain for much of the year. The SBGP Board and Finance Committee

therefore agreed to follow a more conservative financial plan, monitor SBGP's performance closely on a monthly basis, and remain nimble and ready to adjust its plans as the situation evolved, either to mobilize more available program funding, or to preserve its financial position and capacity to operate and implement programs.

Fortunately, although revenues had been somewhat lower than those for pre-pandemic months initially, they later stabilized and even increased relative to pre-pandemic months over the gradual decline of the pandemic. The SBGP Board and Finance Committee therefore authorized additional FY21 spending in February and April 2021, including FY21 revenues in excess of earlier projections and redeploying funds set aside for COVID-19 rapid response to more traditional SBGP programming. SBGP had programmed all of these funds as of June 30, 2021.

Consistent with its conservative financial plans and prudent spending for much of the year, SBGP's accrued revenues of approximately \$7.35 million were over budget and total expenses were approximately \$5.33 million. While expenses were significantly lower than revenues, they were over budget as SBGP began mobilizing the additional spending authorizations and completed projects from prior years. As of June 30, 2021, SBGP had \$1 million committed/restricted by the Board to serve as emergency reserves, \$11.7 million assigned/encumbered for specific projects underway and in development and other future expenses, and no unassigned fund balance.

As previously explained, many projects take a year or more to complete. For example, the \$900,000 set aside for CDC Operating Support must be spent down over the course of three years. As a result, not all funds assigned in a given fiscal year are likely to be spent within that year, and SBGP expects to maintain a significant fund balance for the foreseeable future. SBGP remains committed to expending those funds according to its financial plans and investing in its communities.

See the 'Update on the FY21 Financial Plan' exhibit for the financial statements for SBGP as of and for the month and year ended June 30, 2021.

d. FY22 Financial Plan

SBGP held its annual Spring Public Meeting on April 14, 2021 and invited members of the general public to provide feedback on SBGP's proposed FY22 Financial Plan (budget) and general performance. Approximately five members of the public attended in addition to several SBGP staff and Board members. The FY22 Financial Plan was also provided to the Local Development Council for comment. SBGP's FY22 Financial Plan was then adopted by SBGP's Board of Directors on April 21, 2021 and submitted to SBGP's assigned liaison in the Mayor's Office on April 29, 2021 for submission to the Board of Estimates. Approval by the Board of Estimates is pending.

The approved FY22 budget includes \$5.76 million in revenues, an increase compared to the actual FY20 revenues but a decrease compared to the actual FY21 revenues, which were higher than expected. Program expenses are budgeted to be 89.01% of

total expenses, and operating expenses are budgeted to be just 10.99% of total expenses, showing that SBGP remains committed to keeping overhead costs low and investing directly in its communities. SBGP has also budgeted to reserve \$200,000 to protect against future funding fluctuations.

The FY22 budget is relatively conservative since the ongoing financial impact of the pandemic was still relatively uncertain during winter and early spring 2021 when the budget was being developed. As a result, when it approved the FY22 budget, the SBGP Board also charged the Finance Committee and staff with proposing revisions based on updated revenue projections when appropriate. The Finance Committee is tentatively planning to consider revisions roughly midway through FY22.

See the 'FY22 Financial Plan (Budget)' exhibit for the entire FY22 Financial Plan.

3. Communications and Outreach

SBGP continued communications and outreach efforts to engage with the communities in the District and respond to their needs during the last quarter. SBGP staff continued attending virtual community and stakeholder meetings and events so that residents and others have an easy way to get in touch with SBGP.

SBGP also continued to raise awareness of the organization and its work, including refreshing its website, increasing its social media presence, and sending regular e-newsletters to share important and timely information with stakeholders. Recent media coverage includes the [installation of Baltimore's fourth trash wheel](#) at the mouth of the Gwynns Falls and [food distributions organized by neighborhood activists in Cherry Hill](#) and supported by SBGP during COVID-19.

In addition, SBGP participated in a press conference promoting the Cherry Hill Arts & Music Waterfront Festival held with the Youth Resiliency Institute and Councilwoman Porter on June 29, 2021. SBGP also began planning for a July 2021 announcement of the \$6 million of investments in local parks and recreation.

SBGP also began planning the implementation of its recently completed enhanced communications strategy to expand its reach to stakeholders that do not speak English; do not have a computer or internet access at home; and are deaf, hard of hearing, blind or visually impaired. In addition, SBGP began developing a crisis communications plan to guide communications in the event of an emergency or unexpected event.

4. Program Management, Compliance, and Evaluation

a. Procurement, Impact Investments, and MBE/WBE Participation

SBGP remains committed to directing its funding towards MBE/WBE firms, local businesses, non-profits, and other Impact Investments consistent with its mission and procurement policy and tracks those Impact Investments on a quarterly basis. Although most of the information is provided on a voluntary basis and SBGP

continues collecting data on new and existing vendors, the report to date shows that SBGP is making serious efforts to direct its funding towards MBE/WBE firms, local businesses, non-profits, and other Impact Investments. Of \$5,317,760 of expenditures in FY21, approximately 77 percent constitute Impact Investments of one form or another. Approximately 86 percent of these Impact Investments went to city-based vendors and 34 percent went to nonprofit vendors.

Pending Board of Estimates approval of SBGP's FY22 Financial Plan, the organizational overhead budget was submitted to the Minority and Women's Business Opportunity Office (MWBOO) in June 2021 for the purposes of calculating the organization's MBE/WBE participation goals for its overhead expenses. Receipt of those goals is pending.

SBGP also continued the process of documenting its compliance with its organizational MBE/WBE participation goals for FY21. (SBGP received and requested clarification of those goals in February 2021; clarification of the goals is pending.) Now that the fiscal year has ended and SBGP has satisfied those goals, the necessary documentation will be finalized and submitted to the MWBOO in the coming quarter.

SBGP also continues to submit its program project budgets that are \$50,000 and greater to the MWBOO for determination of individual project MBE/WBE participation goals. For any projects with MBE/WBE goals, SBGP also continues documenting intent to comply, and then compliance, with those goals before closing out projects.

(It is worth noting that the two master funding agreements between SBGP and BCRP for Enhanced Services that were signed during Fall 2018 clarify the MBE/WBE compliance responsibilities for the two parties. The City assumed primary compliance obligations for any expenditures where SBGP reimburses BCRP for its projects, as well as in situations where BCRP directs SBGP to make specific expenditures on its behalf. However, at the MWBOO's request, SBGP continues submitting budgets for those projects that are \$50,000 and greater for the determination of MBE/WBE goals.)

The MWBOO has been responding to SBGP's submissions, however, as of June 30, 2021, SBGP was still awaiting responses to some items from winter 2021 forward. SBGP continues to seek communication and guidance from the MWBOO regarding the submission and response process and timeline, and how best to avoid interrupting projects underway. SBGP remains committed to working with both the project managers/service providers and the MWBOO to keep projects moving forward and also satisfy any goals and resolve any issues as necessary once the MWBOO responses for those projects are received.

See the 'Impact Investments Report' exhibit for more information.

b. Program Evaluation and Performance Measurement

The SBGP Strategic Plan calls for SBGP to significantly improve the vitality of the South Baltimore Gateway neighborhoods for all residents. In order to hold SBGP to this high standard, SBGP developed a performance measurement system to track and evaluate program activity metrics (primary data) and social and economic health metrics (secondary data), which are collected and reported on a quarterly and annual basis, respectively. Work to refine this performance measurement system is ongoing.

SBGP also worked with Success Measures, an evaluation group based at NeighborWorks America focused on community development and health-related fields, to complete an evaluation plan for assessing the impact of SBGP's programs and activities. The next phases of this project, including developing and piloting data collection tools and determining the implementation plan and timeline, is tentatively planned to resume in late FY22.

See the 'Social and Economic Health Metrics' and 'Program Activity Metrics' exhibits for more information.

IV. Exhibits

- A. Update on the FY21 Financial Plan (Financial Statements as of and For the Month and Year Ended June 30, 2021)
- B. FY22 Financial Plan (Budget)
- C. Impact Investments Report
- D. Social and Economic Health Metrics
- E. Program Activity Metrics
- F. Summary and Profiles of Projects

Exhibit A. Update on the FY21 Financial Plan

**SOUTH BALTIMORE GATEWAY COMMUNITY IMPACT
DISTRICT MANAGEMENT AUTHORITY**
Financial Statements
As of and For the Year Ended June 30, 2021

SOUTH BALTIMORE GATEWAY COMMUNITY IMPACT DISTRICT MANAGEMENT AUTHORITY
STATEMENT OF FINANCIAL POSITION
As of June 30, 2021

ASSETS	
Current Assets	
Cash and Cash Equivalents	\$ 12,142,439
Due from State ¹	661,709
Accounts Receivable ⁶	15,000
Prepaid Expense	5,262
Total Current Assets	12,824,410
Total Assets ²	\$ 12,824,410
LIABILITIES AND NET ASSETS	
Current Liabilities	
Accounts Payable	\$ 75,227
PTO Liability	15,860
Total Current Liabilities	91,087
Fund Balance	
Committed ³	1,000,000
Assigned ⁴	11,733,323
Unassigned ⁵	-
Total Fund Balance	12,733,323
Total Liabilities and Fund Balance	\$ 12,824,410

Footnotes:

1. Due from State for June 2021.
2. Total Assets of \$12,824,410 includes an Intergovernmental Revenue Receivable of \$661,709; \$11,733,323 of Total Assets is assigned/encumbered for Community Grants, Enhanced Services, Transformational Projects, and Indirect Program and Overhead; and \$1,000,000 is committed by the Board to serve as emergency reserves.
3. Committed fund balance includes \$1,000,000 that serves as an emergency reserve. SBGP has established a target reserve of approximately \$1.5 million, which would cover overhead and program expenses for three months, or overhead and 50 percent of program expenses for six months. SBGP reserves approximately 5 percent of revenues, or \$300,000, each year as long as the organization has the funds to do so while maintaining a healthy financial position. Due to the economic impacts of the COVID-19 pandemic, SBGP reserved \$100,000 in FY 2021. It is estimated to take SBGP until at least FY 2023 to reach the target reserve.
4. Assigned fund balance includes encumbrances made for 1 FY19 Transformational Project totaling \$155,695; 2 FY20 Transformational Projects totaling \$286,174; 6 FY21 Transformational Project totaling \$1,218,775; \$2,031,842 for Transformational Projects in development; 1 FY19 Enhanced Services totaling \$5,000; 2 FY20 Enhanced Services totaling \$27,632; 21 FY21 Enhanced Services totaling \$896,784; \$5,824,164 for Enhanced Services in development; 3 FY20 Enhanced Services COVID-19 projects totaling \$32,242; 3 FY21 Enhanced Services COVID-19 projects totaling \$41,503; 1 FY18 grant totaling \$33,258; 1 FY19 grant totaling \$100; 9 FY20 grants totaling \$70,638; 33 FY21 grants totaling \$913,111; \$5,900 for Grants in development; and \$190,506 for Indirect Program and Overhead expenses. Funds budgeted for Community Grants, Enhanced Services, and Transformational Projects are encumbered for projects in development. Those funds are then encumbered for specific Community Grants and Transformational Projects following Board approval, and for specific Enhanced Services once a contract is executed for those services.
5. Unassigned fund balance includes amounts not yet committed, restricted or encumbered/assigned.
6. Pass through operating assistance grant funding from the MD Department of Housing and Community Development for the Parks & People Foundation for the development and implementation of the Middle Branch Master Plan.

No attest assurance is provided.

SOUTH BALTIMORE GATEWAY COMMUNITY IMPACT DISTRICT MANAGEMENT AUTHORITY
STATEMENTS OF ACTIVITIES
For the Month and Year Ended
June 30, 2021

	Month of June 2021	Year Ended June 2021	Approved Budget FY21	Variance to YTD Budget FY21
REVENUES				
Intergovernmental Revenue (Local Impact Funding)	\$ 661,709	\$ 7,092,362	\$ 5,000,000	\$ 2,092,362
MD DHCD Pass Through Grant Funding ¹⁷	15,000	15,000	-	15,000
MD DNR Grant Funding ¹⁶	-	237,500	-	237,500
Other Income ¹	275	6,620	25,000	(18,380)
Total Revenues	<u>676,984</u>	<u>7,351,482</u>	<u>5,025,000</u>	<u>2,326,482</u>
PROGRAM EXPENSES				
Community Grants ²	73,253	496,752	799,319	302,567
Salaries and Benefits ⁵	9,689	103,435	167,801	64,366
Other Program Expenses ⁶	150	21,377	17,676	(3,701)
Enhanced Services ³	454,264	969,183	1,198,979	64,203
Enhanced Services COVID-19 ⁷	2,433	165,593	-	-
Salaries and Benefits ⁵	10,303	130,373	160,939	30,566
Other Program Expenses ⁶	-	-	5,000	5,000
Transformational Projects ⁴	32,191	2,855,516	1,998,298	(857,218)
Salaries and Benefits ⁵	4,882	58,742	66,022	7,280
Other Program Expenses ⁶	3,599	37,411	80,000	42,589
Total Program Expenses	<u>590,764</u>	<u>4,838,382</u>	<u>4,494,034</u>	<u>(344,348)</u>
Net Revenue after Program Expenses	86,220	2,513,100	530,966	2,670,830
OVERHEAD EXPENSES				
Accounting ⁸	3,518	43,250	50,000	6,750
Audit Fee ⁹	-	11,500	11,500	-
Bank Fees	527	6,200	5,500	(700)
Business Meals and Entertainment	-	861	5,750	4,889
Equipment	-	-	3,800	3,800
Insurance ¹⁰	824	29,957	27,500	(2,457)
Legal Fees	-	8,491	15,000	6,509
Marketing and Communications	4,343	5,338	5,000	(338)
Miscellaneous	163	423	7,500	7,077
Printing and Copying	315	454	1,000	546
Rent and Utilities ¹¹	2,450	29,400	29,400	-
Salaries and Staff Benefits ¹²	10,144	307,662	303,424	(4,238)
Supplies	-	415	7,500	7,085
Technology and Support ¹³	3,012	39,059	47,792	8,733
Travel and Meetings	326	3,626	5,500	1,874
Telecommunication ¹⁴	325	3,625	4,800	1,175
Total Overhead Expenses	<u>25,947</u>	<u>490,261</u>	<u>530,966</u>	<u>40,705</u>
Total Expenses	<u>616,711</u>	<u>5,328,643</u>	<u>5,025,000</u>	<u>(303,643)</u>
Change in Net Assets	60,273	2,022,839	-	2,711,535
Fund Balance, June 1, 2021 and July 1, 2020, respectively	12,673,050	10,710,484	10,710,484	10,710,484
Fund Balance, June 30, 2021 ¹⁵	<u>\$ 12,733,323</u>	<u>\$ 12,733,323</u>	<u>\$ 10,710,484</u>	<u>\$ 13,422,019</u>

Footnotes:

1. Includes interest earned on the value of certain SBGP accounts.
2. Community Grants include expenses related to 15 FY19, 9 FY20, and 9 FY21 grants. Funds budgeted for Community Grants are encumbered for projects in development. Those funds are then encumbered for specific Community Grants following Board approval of funding awards, and then expensed when grant draw/payment requests are received and payable. See Quarterly Report narrative and summary and profiles of projects for additional detail.
3. Enhanced Services include expenses related to 4 FY19, 10 FY20, and 16 FY21 projects. Funds budgeted for Enhanced Services are encumbered for projects in development. Those funds are then encumbered for specific Enhanced Services once a contract is executed for those services and then expensed when payment requests are received and payable. See Quarterly Report narrative and summary and profiles of projects for additional detail.
4. Transformational Projects include expenses related to 1 FY18, 7 FY20, and 4 FY21 projects. Funds budgeted for Transformational Projects are encumbered for projects in development. Those funds are then encumbered for specific Transformational Projects following Board approval and then expensed when payment requests are received and payable. See Quarterly Report narrative and summary and profiles of projects for additional detail.
5. Includes salaries, wages and benefits for program employees.
6. Include miscellaneous indirect program expenses, including funds for a technical assistance program for grantees, a cloud-based application and submission solution, and part time consultant services for Transformational Projects.
7. Enhanced Services COVID-19 include response and recovery projects and expenses related to 5 FY20 and 7 FY21 projects. Funds planned for Enhanced Services COVID-19 are encumbered for projects in development. Those funds are then encumbered for specific Enhanced Services COVID-19 once a contract is executed for those services and then expensed when payment requests are received and payable. See Quarterly Report narrative and summary and profiles of projects for additional detail.
8. Fees for third-party accounting services. The contract with C.E.A. Scholtes & Associates includes hourly rates.
9. For the FY20 audit, SBGP engaged a City-certified MBE firm for \$11,500.
10. Includes annual premiums for commercial insurance policies.
11. SBGP has a lease on a private office in a co-working space.
12. Includes salaries and benefits for operations employees.
13. Includes web development/maintenance, IT support, and software and licensing.
14. Include reimbursements for staff use of personal phones.
15. \$1,000,000 is committed/restricted by the Board to serve as emergency reserves for future years to protect against potential funding fluctuations. SBGP has established a target reserve of approximately \$1.5 million, which would cover overhead and program expenses for three months, or overhead and 50 percent of program expenses for six months. SBGP reserves approximately 5 percent of revenues, or \$300,000, each year as long as the organization has the funds to do so while maintaining a healthy financial position. Due to the economic impacts of the COVID-19 pandemic, SBGP reserved \$100,000 in FY 2021. It is estimated to take SBGP until at least FY 2023 to reach the target reserve.
16. Grant funding from the Maryland Department of Natural Resources via the Parks & People Foundation for the development and implementation of the Middle Branch Master Plan.
17. Pass through operating assistance grant funding from the MD Department of Housing and Community Development for the Parks & People Foundation for the development and implementation of the Middle Branch Master Plan.

No attest assurance is provided.

Exhibit B. FY22 Financial Plan (Budget)

SOUTH BALTIMORE GATEWAY COMMUNITY IMPACT DISTRICT MANAGEMENT AUTHORITY
PROPOSED FINANCIAL PLAN (BUDGET)
 For the Year Ending June 30, 2022

	Year Ended June 30, 2018	Year Ended June 30, 2019	Year Ended June 30, 2020	Year Ended June 30, 2021	Orig. Approved Budget FY20	Orig. Approved Budget FY21	Proposed Budget FY22	% of Budget	Comments
REVENUES									
Intergovernmental Revenue (Local Impact Funding)	\$ 6,470,565	\$ 6,998,876	\$ 5,107,255	\$ 7,092,362	\$ 6,250,000	\$ 5,000,000	\$ 5,750,000		The MD Racing Commission suggests budgeting revenues based on the last 12 months of actual revenues, which were approx. \$4.8 million for February 2020 through January 2021 (with the casinos closed entirely for 2.5 months and capacity restrictions in place for most of the rest of that period). However, SBGP projected revenues of approximately \$6.1-\$6.4 million for FY21 at the time the FY22 budget was being developed
City Pass Through Funding	-	-	33,000	-	-	-	-		
MD DHCD Pass Through Grant Funding	-	-	-	15,000	-	-	-		
MD DNR Grant Funding	-	-	-	237,500	-	-	-		
Other Income	-	100,787	100,371	6,620	60,000	25,000	5,000		Interest earned on SBGP deposit accounts. Assumes SBGP earns approx. \$415/month due to the potential continued economic impacts of COVID-19.
Total Revenues	6,470,565	7,099,663	5,240,626	7,351,482	6,310,000	5,025,000	5,755,000		
PROGRAM EXPENSES									
Community Grants	252,875	756,008	800,946	496,752	941,470	799,319	894,325		20% of Direct Program Expenses
Salaries and Benefits	-	126,679	187,998	103,435	230,011	167,801	138,805		Salaries and benefits for Community Grants employees
Other Program Expenses	25,514	37,686	20,073	21,377	24,205	17,676	35,000		Submittable software, Community Grants consulting, Program Committee and other meetings, other
Enhanced Services	564,713	1,152,445	2,170,873	1,134,776	1,412,205	1,198,979	1,341,488		30% of Direct Program Expenses
Salaries and Benefits	-	117,914	146,678	130,373	210,766	160,939	146,770		Salaries and benefits for Enhanced Services employees
Other Program Expenses	547	4,730	1,196	-	11,200	5,000	5,000		Meetings, other
Transformational Projects	-	100,000	372,498	2,855,516	2,353,675	1,998,298	2,235,813		50% of Direct Program Expenses
Salaries and Benefits	-	42,704	58,261	58,742	85,251	66,022	67,473		Salaries and benefits for Transformational Projects employees
Other Program Expenses	262	65,891	87,035	37,411	100,000	80,000	80,000		Transformational Projects consulting, Strategic Planning Committee and other meetings, other
Total Program Expenses	843,911	2,404,057	3,845,558	4,838,382	5,368,783	4,494,034	4,944,673	89.01%	
Net Revenue after Program Expenses	5,626,654	4,695,606	1,395,068	2,513,100	941,217	530,966	810,327		
OVERHEAD EXPENSES									
Accounting	-	36,520	47,072	43,250	50,000	50,000	50,000		Third-party accounting services
Audit Fee	7,500	11,000	11,275	11,500	11,275	11,500	9,500		FY21 financial audit
Consulting	-	175	-	-	-	-	-		
Bank Fees	747	4,340	6,365	6,200	3,000	5,500	6,500		
Business Meals and Entertainment	-	3,118	3,663	861	4,500	5,750	5,000		Board of Directors and other meetings
Equipment	800	2,427	11,331	-	5,000	3,800	2,000		Office furniture and equipment
Fiscal Agent	148,298	176,765	-	-	-	-	-		
Insurance	17,927	18,673	24,906	29,957	25,000	27,500	35,000		Annual premiums for commercial insurance policies
Legal Fees	6,424	12,085	7,011	8,491	15,000	15,000	15,000		
Marketing and Communications	546	12,606	1,484	5,338	30,000	5,000	5,000		SBGP signage and swag, job and other advertising, events, other
Miscellaneous	536	539	12,241	423	1,000	7,500	5,000		Postage and mailing, Labor Law posters, Baltimore Sun and Baltimore Business Journal subscriptions, other
Postage and Mailing	-	19	-	-	-	-	-		
Printing and Copying	146	869	444	454	1,500	1,000	1,000		Business cards, other outsourced printing and copying
Professional Services	9,000	-	71,674	-	100,800	-	29,000		Work associated with the multi-year Program Evaluation/Performance Measurement services engagement with Success Measures to complete and implement a program evaluation plan will resume
Rent and Utilities	9,047	12,771	29,400	29,400	30,000	29,400	30,508		12-month (continued) lease on office in coworking space
Salaries and Staff Benefits	322,819	220,822	265,706	307,662	309,342	303,424	321,657		Salaries and benefits for Operational employees
Staff Training and Development	3,573	891	5,254	-	12,000	-	10,500		
Supplies	2,705	5,786	7,359	415	8,000	7,500	5,000		Office supplies, including toner
Technology and Support	-	-	-	39,059	-	47,792	71,962		Software licenses, IT managed services and helpdesk support, professional services for IT special projects, web development/maintenance and hosting, other
Travel and Meetings	3,507	2,448	3,981	3,626	5,000	5,500	4,000		
Telecommunication	4,200	2,925	3,600	3,625	4,800	4,800	3,700		Stipends for employees' use of personal phones
Contingency Funds	-	-	-	-	25,000	-	-		
Total Overhead Expenses	537,775	524,779	512,766	490,261	641,217	530,966	610,327	10.99%	
Total Expenses	1,381,686	2,928,836	4,358,324	5,328,643	6,010,000	5,025,000	5,555,000		
Change in Net Assets	5,088,879	4,170,827	882,302	2,022,839	300,000	-	200,000		SBGP has agreed to reserve approximately 5 percent of revenues, or \$300,000, each year as long as the organization has the funds to do so while maintaining a healthy financial position. SBGP has established a target reserve of approx. \$1.5 million, which would cover overhead and program expenses for three months, or overhead and 50 percent of program expenses for six months. SBGP will have \$1 million in emergency reserves at the end of FY 2021. It is estimated to take SBGP until at least FY 2023 to reach the target reserve.

Exhibit C. Impact Investments Report

	FY18 (Cash Accounting)*		FY19 (Cash Accounting)*		FY20 (Cash Accounting)*		FY21 (Cash Accounting)*	
	Percent of Impact Investments	Percent of Total	Percent of Impact Investments	Percent of Total	Percent of Impact Investments	Percent of Total	Percent of Impact Investments	Percent of Total
Total								
Vendors Expenditures	67		144		110		78	
	\$ 1,115,914		\$ 2,446,263		\$ 4,343,000		\$ 5,317,760	
Impact Investments								
Vendors Expenditures	14	31.99%	54	53.72%	67	50.12%	43	77.02%
	\$ 357,013		\$ 1,314,191		\$ 2,176,642		\$ 4,095,833	
MBE/WBE								
Vendors Expenditures	4	10.91% 3.49%	9	13.26% 7.12%	9	7.20% 3.61%	6	9.69% 7.47%
	\$ 38,937		\$ 174,214		\$ 156,612		\$ 397,073	
Local Business Enterprises								
Vendors Expenditures	14	100.00% 31.99%	45	89.07% 47.85%	61	93.85% 47.04%	40	98.17% 75.61%
	\$ 357,013		\$ 1,170,504		\$ 2,042,858		\$ 4,020,871	
District								
Vendors Expenditures	2	6.30% 2.01%	9	11.05% 5.93%	17	20.43% 10.24%	12	10.86% 8.37%
	\$ 22,485		\$ 145,156		\$ 444,786		\$ 444,933	
Other Baltimore City								
Vendors Expenditures	8	79.95% 25.58%	23	47.87% 25.71%	32	52.35% 26.24%	20	75.04% 57.80%
	\$ 285,445		\$ 629,051		\$ 1,139,465		\$ 3,073,577	
Other Greater Baltimore								
Vendors Expenditures	4	13.75% 4.40%	13	30.16% 16.20%	12	21.07% 10.56%	8	12.27% 9.45%
	\$ 49,084		\$ 396,297		\$ 458,606		\$ 502,361	
Other Impact Investment								
Vendors Expenditures	10	89.47% 28.62%	38	76.57% 41.14%	60	90.99% 45.60%	39	98.08% 75.54%
	\$ 319,420		\$ 1,006,309		\$ 1,980,497		\$ 4,017,258	
501(c)(3) Nonprofit								
Vendors Expenditures	5	78.04% 24.97%	23	58.66% 31.51%	42	65.45% 32.80%	28	33.89% 26.10%
	\$ 278,620		\$ 770,886		\$ 1,424,521		\$ 1,388,168	
Social Enterprises (e.g. B Corporations)								
Vendors Expenditures	0	0.00% 0.00%	1	0.92% 0.50%	0	0.00% 0.00%	0	0.00% 0.00%
	\$ -		\$ 12,111		\$ -		\$ -	
Other (e.g. small businesses)								
Vendors Expenditures	5	11.43% 3.66%	14	16.99% 9.13%	18	25.54% 12.80%	11	64.19% 49.44%
	\$ 40,800		\$ 223,312		\$ 555,976		\$ 2,629,090	

* Impact Investments do not include those paid by credit card; SBGP's actual Impact Investments are therefore higher than indicated on this report.

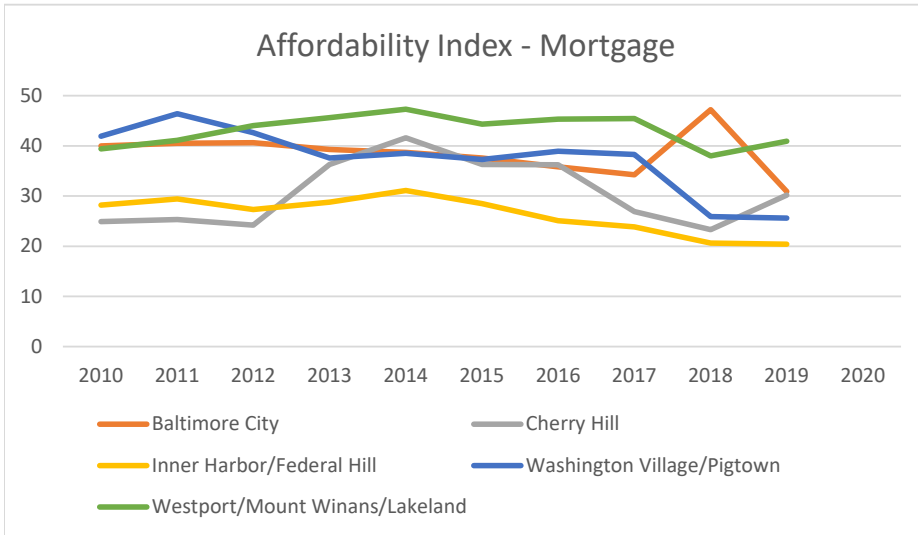
Exhibit D. Social and Economic Health Metrics

Strategic Objective:

To significantly improve the vitality of the South Baltimore Gateway neighborhoods for all residents regardless of their background or income.

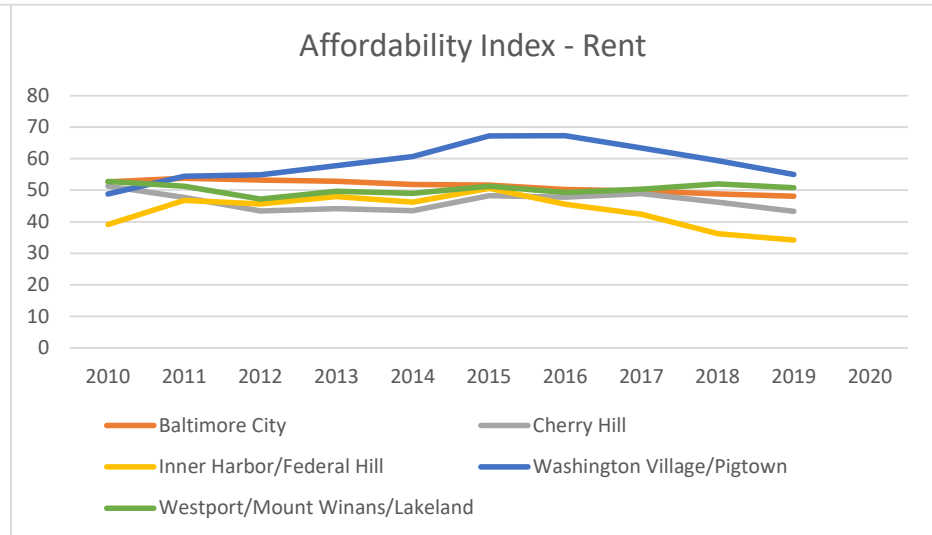
Action	Metric	Source
<u>Community Development and Revitalization</u> Improve the quality of neighborhoods by: <ul style="list-style-type: none"> - Increasing the marketability of properties. - Stabilizing and improving housing. - Promoting redevelopment and investment. 	Affordability Index - Mortgage	BNIA
	Affordability Index - Rent	BNIA
	Percentage of Properties Under Mortgage Foreclosure	BNIA
	Percentage of Residential Properties that are Vacant and Abandoned	BNIA
	Number of New Construction Permits per 1,000 Residential Properties	BNIA
	Percentage of Residential Properties with Rehabilitation Permits Exceeding \$5,000	BNIA
	Percent of Commercial Properties with Rehab Permits Above \$5,000	BNIA
<u>Environmental Sustainability</u> Make neighborhoods greener, cleaner, and healthier by: <ul style="list-style-type: none"> - Improving and upgrading parks and other green space. - Increasing tree canopies. - Assuring clean air and water. 	Number of Trees Planted	BNIA
	Percent of Area Covered by Trees	BNIA
	Is It Safe to Swim in the Tidal Patapsco?	Waterfront Partnership of Baltimore
	Rate of Dirty Streets and Alleys Reports per 1,000 Residents	BNIA
	Rate of Clogged Storm Drain Reports per 1,000 Residents	BNIA
<u>Health and Wellness</u> Ensure that all people in the area have equitable opportunities to lead healthy lifestyles by expanding access to: <ul style="list-style-type: none"> - Healthy foods. - Wellness program. - Space for recreation and physical activity. 	Average Healthy Food Availability Index	BNIA
	Percentage of Land Covered by Food Desert	Baltimore City Health Department
	Life Expectancy	BNIA
	Age-Adjusted Mortality Rate (Deaths per 10,000): Diabetes	Baltimore City Health Department
	Number of Community Managed Open Spaces	BNIA

Metrics (Community Development and Revitalization):



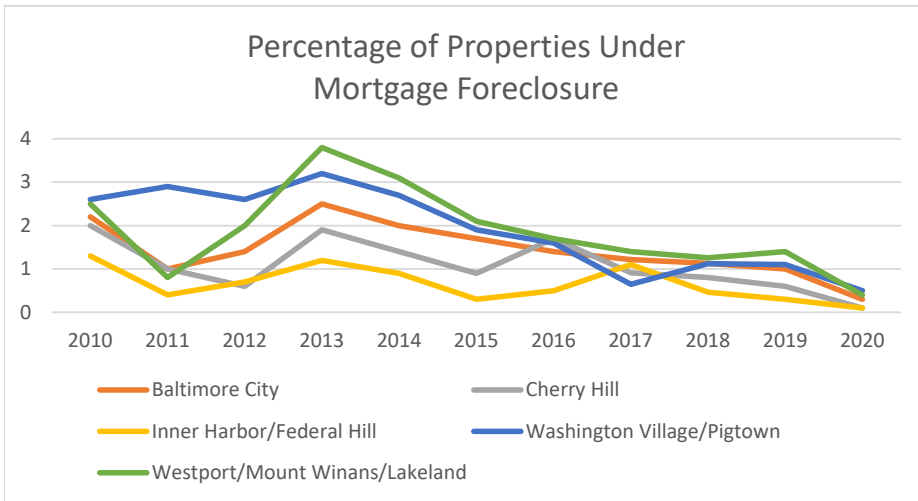
Description: Percentage of households that pay more than 30% of their total household income on mortgage and other housing-related expenses.

Source: BNIA (<https://bniajfi.org/indicators/Housing%20And%20Community%20Development/affordm>)



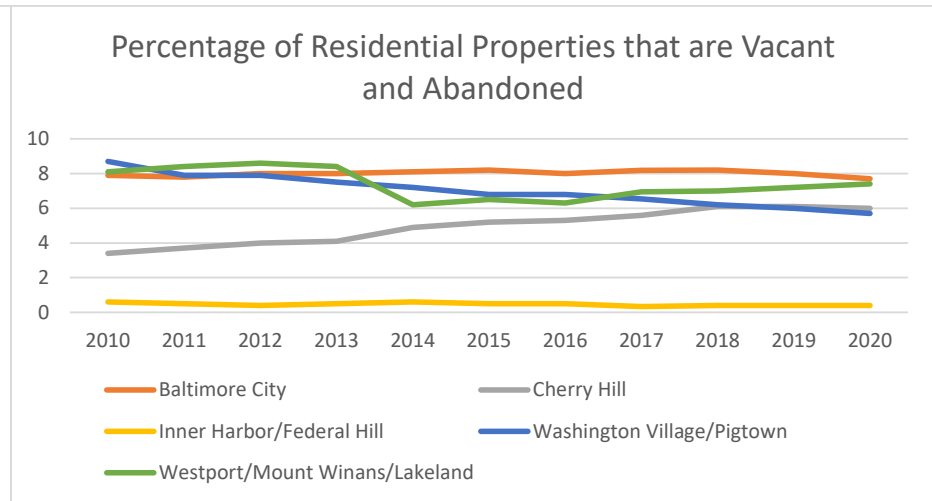
Description: Percentage of households that pay more than 30% of their total household income on rent and related expenses out of all households in an area.

Source: BNIA (<https://bniajfi.org/indicators/Housing%20And%20Community%20Development/affordr>)



Description: Percentage of properties where the lending company or loan servicer has filed a foreclosure proceeding with the Baltimore City Circuit Court out of all residential properties within an area. This is not a measure of actual foreclosures since not every property that receives a filing results in a property dispossession.

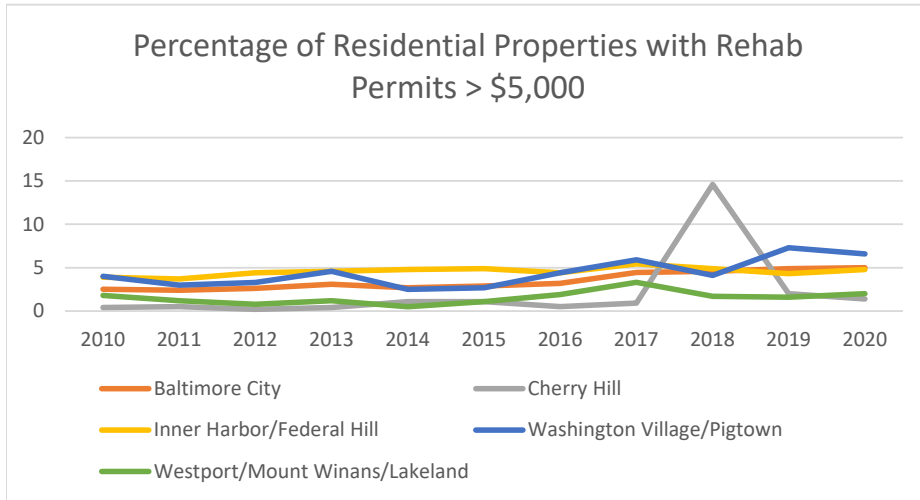
Source: BNIA (<https://bniajfi.org/indicators/Housing%20And%20Community%20Development/fore>)



Description: Percentage of residential properties that have been classified as being vacant and abandoned by the Baltimore City Department of Housing out of all properties. Properties are classified as being vacant and abandoned if: the property is not habitable and appears boarded up or open to the elements; the property was designated as being vacant prior to the current year and still remains vacant; and the property is a multi-family structure where all units are considered to be vacant.

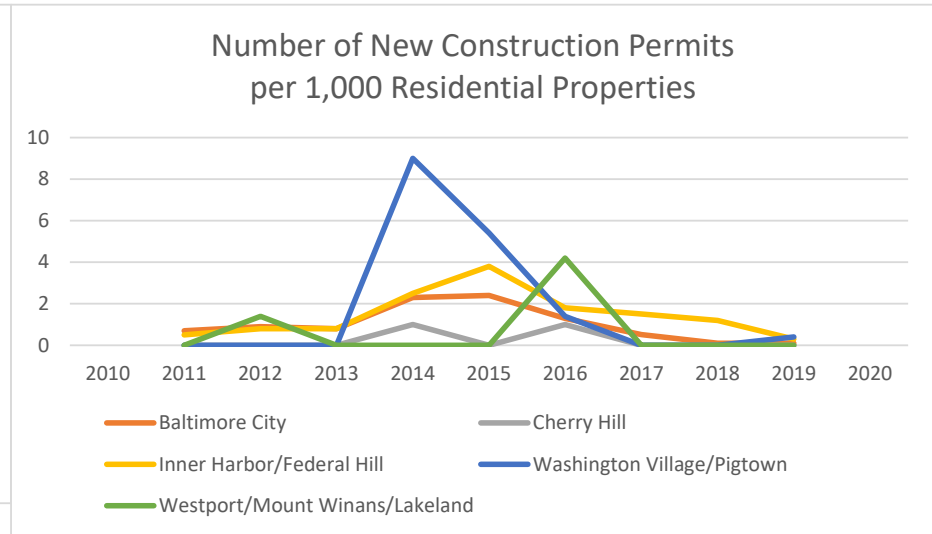
Source: BNIA (<https://bniajfi.org/indicators/Housing%20And%20Community%20Development/affordm>)

Metrics (Community Development and Revitalization) (continued) :



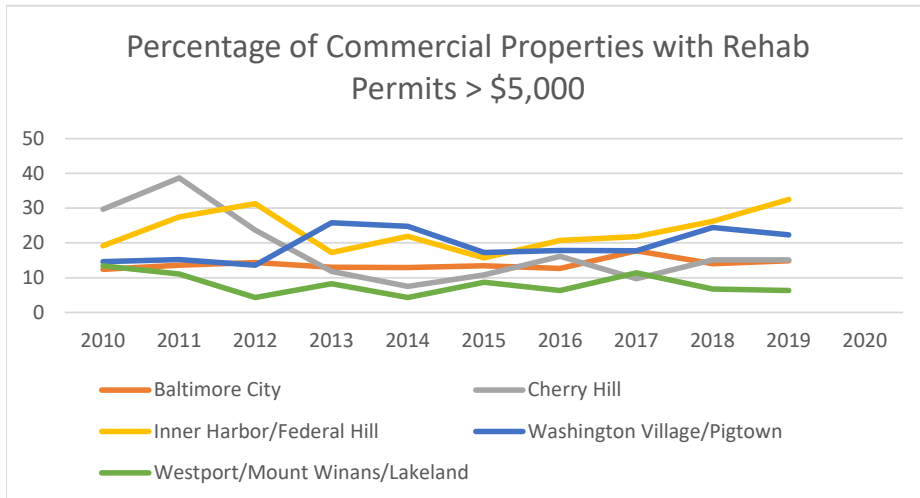
Description: Percent of residential properties that have applied for and received a permit to renovate the interior and/or exterior of a property where the cost of renovation will exceed \$5,000. The threshold of \$5,000 is used to differentiate a minor and more significant renovation project.

Source: BNIA (<https://bniajfi.org/indicators/Housing%20and%20Community%20Development/resrehab>)



Description: Number of permits issued for new residential buildings per 1,000 existing residential properties within a community. The permits are analyzed by date of issue and not date of completion.

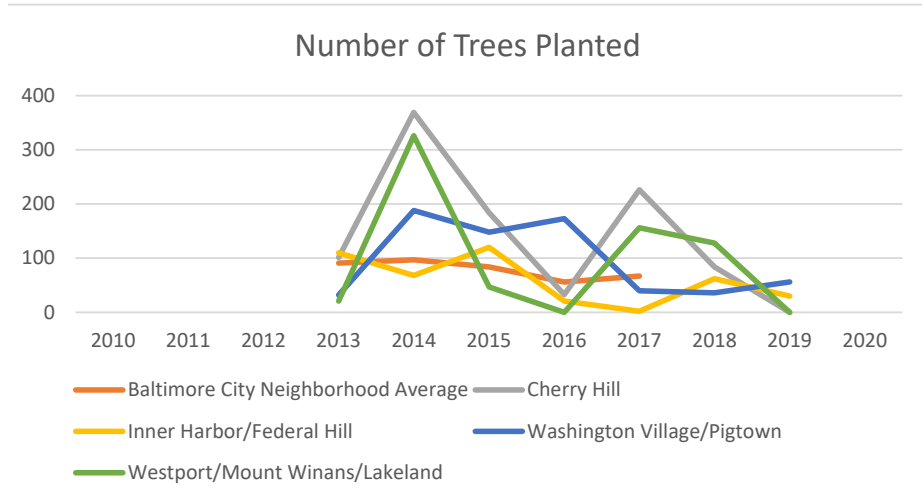
Source: BNIA (<https://bniajfi.org/indicators/Housing%20and%20Community%20Development/constper>)



Description: Percentage of properties that are investing within their current establishment and not the level of their investment. Permits for work below \$5,000 are considered to be minor and not included in this indicator. A single establishment can apply for and receive multiple permits.

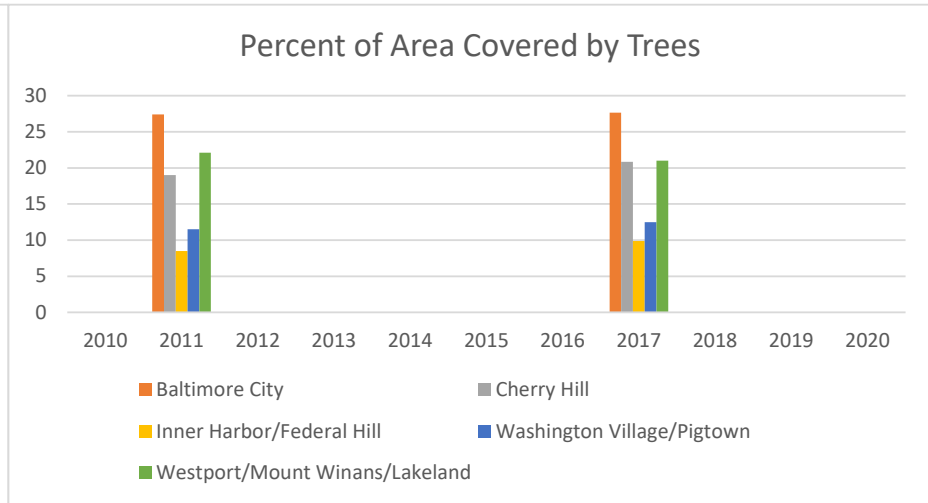
Source: BNIA (<https://bniajfi.org/indicators/Workforce%20and%20Economic%20Development/crehab>)

Metrics (Environmental Sustainability):



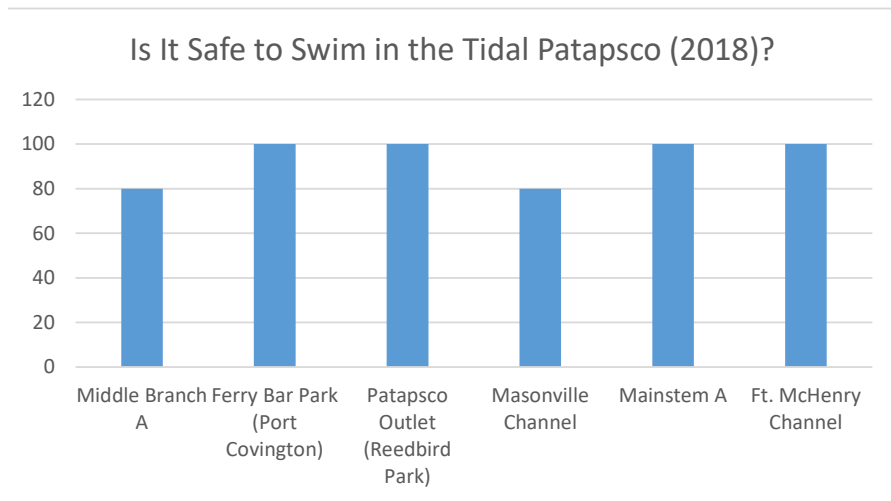
Description: Number of trees planted annually by the TreeBaltimore program.

Source: BNIA (<https://bniajfi.org/indicators/Sustainability/treepInt>)



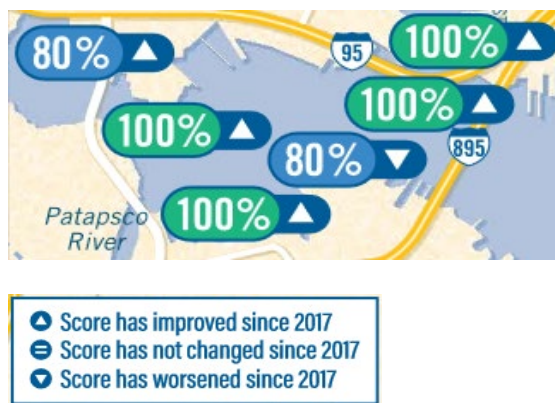
Description: Percent of total land area comprised of tree canopy. The primary sources for this land cover layer were 2004 pan-sharpened 1m Ikonos satellite imagery, a normalized Digital Surface Model (nDSM) derived from 2006 LiDAR data, and LiDAR intensity data resulting from the 2006 acquisition. Other sources of data include the City's planimetric GIS database (building footprints and road casing polygons). The land cover classification was performed using automated object-based image analysis (OBIA) techniques in Definiens Developer/eCognition Server. No accuracy assessment was conducted, but the dataset was thoroughly reviewed at a scale of 1:2000. Over 370 corrections were made to the classification.

Source: BNIA (<https://bniajfi.org/indicators/Sustainability/trees>)

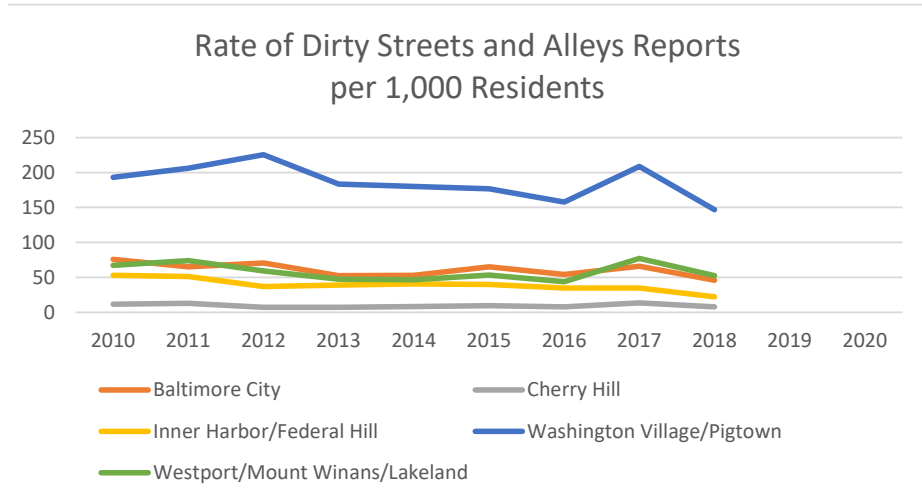


Description: Percentage of time water samples met the Fecal Bacteria standard for swimming from May through September.

Source: Waterfront Partnership of Baltimore (<https://www.waterfrontpartnership.org/healthy-harbor/healthy-harbor-report-cards/>)

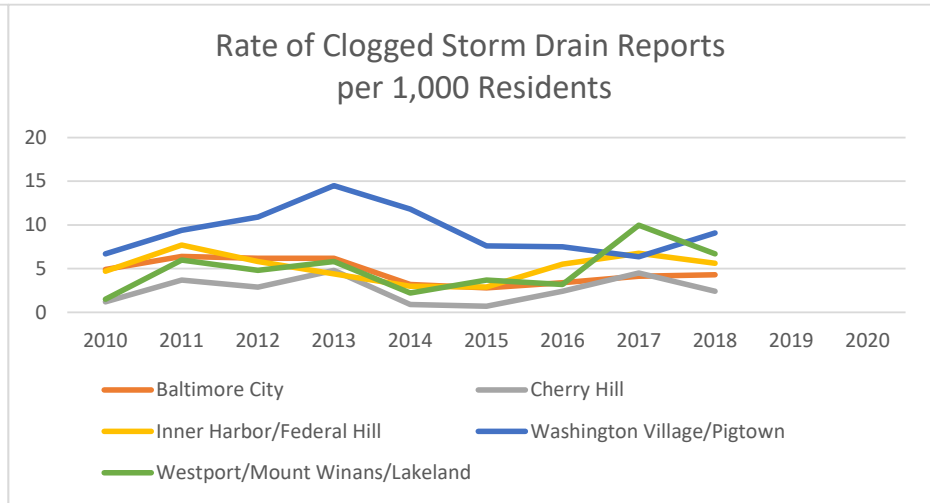


Metrics (Environmental Sustainability) (continued) :



Description: Rate of service requests for dirty streets and alleys through Baltimore's 311 system per 1,000 residents. More than one service request may be made for the same issue but is logged as a unique request.

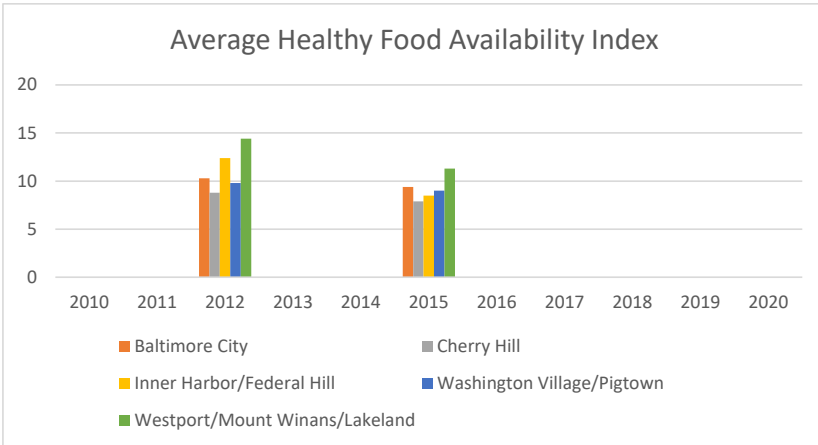
Source: BNIA (<https://bniajfi.org/indicators/Sustainability/dirtyst>)



Description: Rate of service requests for addressing clogged storm drains made through Baltimore's 311 system per 1,000 residents. More than one service request may be made for the same issue but is logged as a unique request.

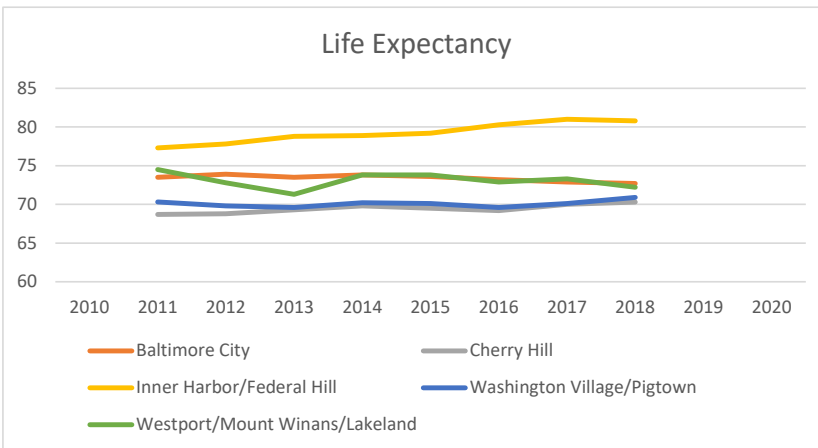
Source: BNIA (<https://bniajfi.org/indicators/Sustainability/clogged>)

Metrics (Health & Wellness):



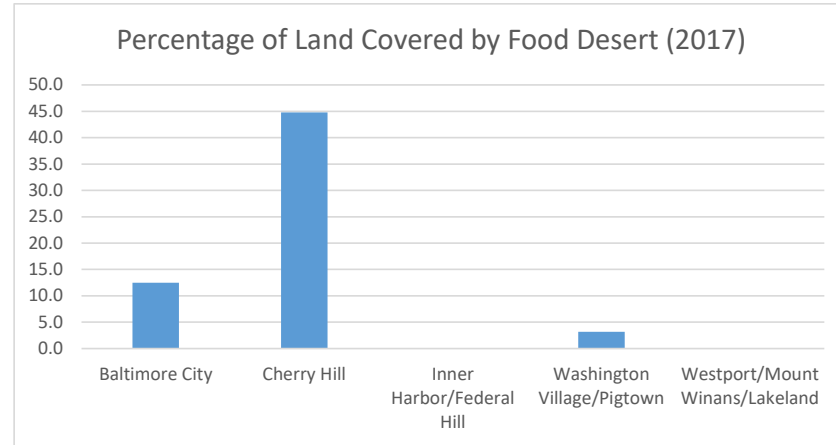
Description: HFAI scores range from zero to 28.5, with higher scores indicating more availability of healthy and whole food in a food store. The Johns Hopkins Center for a Livable Future (CLF) calculated HFAI scores for all food stores in Baltimore using an adapted version of the NEMS-S (Nutrition Environment Measures Survey in Stores) tool, which was developed to measure the nutritional environment of food retail stores and was designed to assess healthy food availability in grocery and convenience stores. CLF obtained a food permit list from the Baltimore City Health Department, which includes all sites that sell food, such as stores, restaurants, and temporary locations such as farmers' market stands and street carts.

Source: BNIA (<https://bniajfi.org/indicators/Children%20And%20Family%20Health/hfai>)



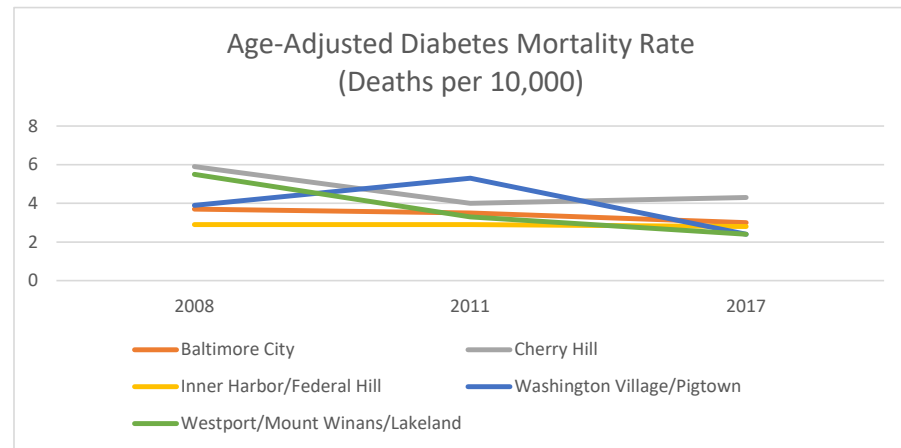
Description: The average number of years a newborn can expect to live, assuming he or she experiences the currently prevailing rates of death through their lifespan.

Source: BNIA (<https://bniajfi.org/indicators/Children%20And%20Family%20Health/lifexp>)



Description: The percentage of land area that is covered by a food desert, an area where the distance to a supermarket or supermarket alternative is more than 1/4 mile, the median household income is at or below 185% of the Federal Poverty Level, over 30% of households have no vehicle available, and the average Healthy Food Availability Index score for all food stores is low. The 2015 Baltimore City Food Desert shapefile, available for download on the Maryland Food System Map website at <http://mdfoodsystemmap.org/glossary/baltimore-city-food-deserts-2/>, was split along CSA boundaries, and an amount of food desert area was calculated per CSA; this was then divided by land area to provide a percentage of coverage.

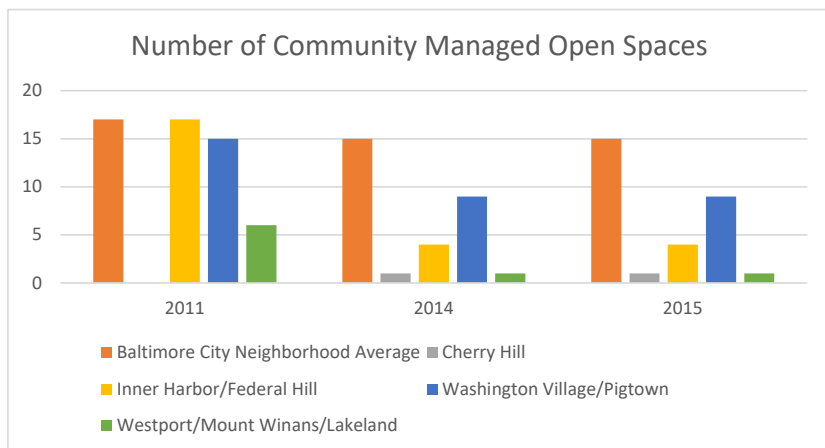
Source: Baltimore Health Dept. (<https://health.baltimorecity.gov/neighborhoods/neighborhood-health-profile-reports>)



Description: Age-adjusted mortality represents the number of deaths per 10,000 people per year assuming that each neighborhood had the same age structure (similar numbers of people in each age group). Age adjustment is done so that a neighborhood with a proportionally large number of elderly people (who are more likely to die because of their age) does not show a higher mortality rate simply because of the older age of its inhabitants. Direct age-adjustment was conducted using the 2000 US standard population and the following age groups, consistent with BNIA: < 1 year, 1-14 years, 15-24 years, 25-44 years, 45-64 years, 65-84 years, 85+ years.

Source: Baltimore Health Dept. (<https://health.baltimorecity.gov/neighborhoods/neighborhood-health-profile-reports>)

Metrics (Health & Wellness) (continued) :

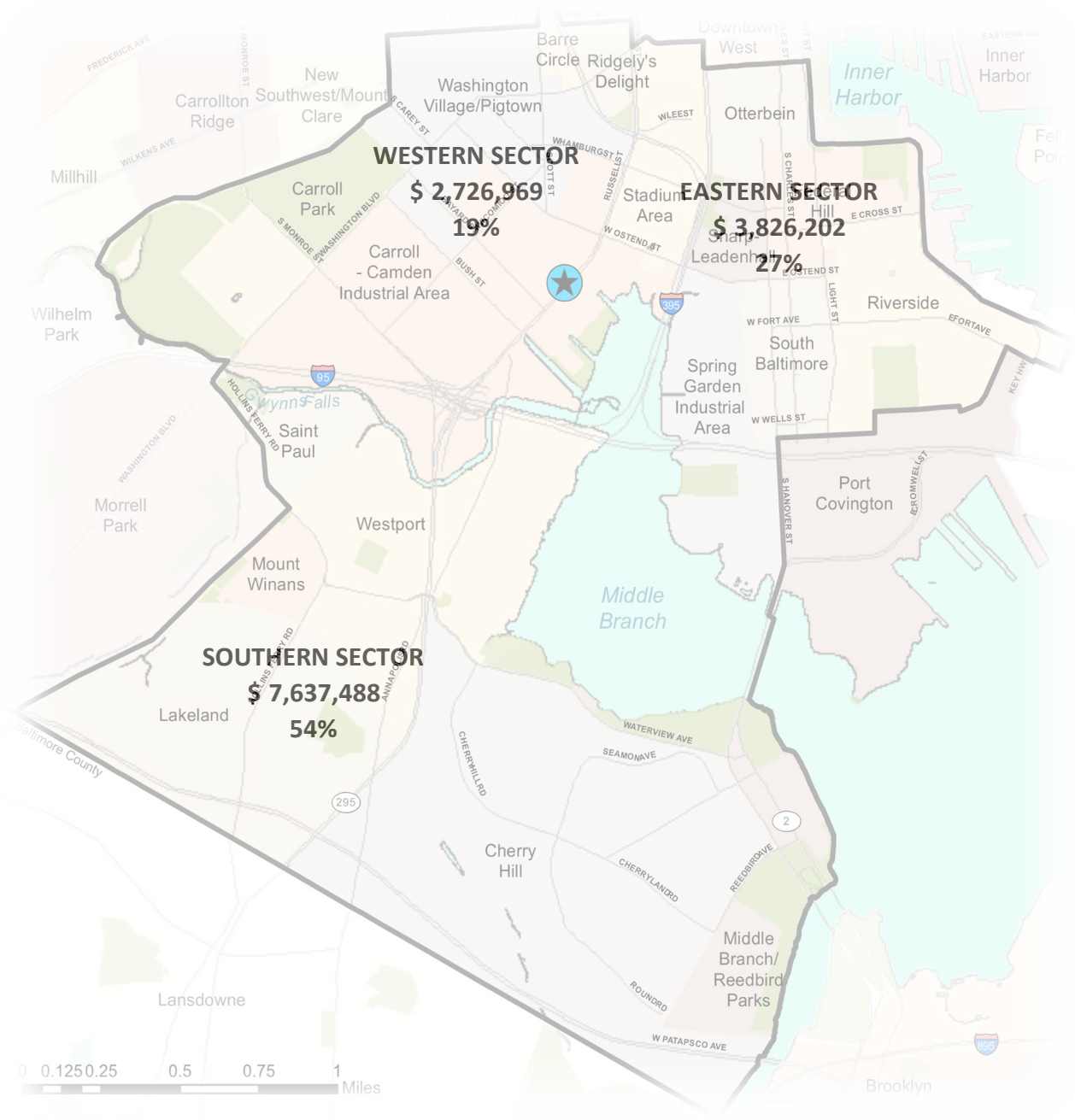


Description: Number of community managed open spaces in an area that include community gardens (food-producing or ornamental), Adopt-A-Lots, or some other green space managed by the community.

Source: BNIA (<https://bniajfi.org/indicators/Sustainability/cmos/2015>)

Exhibit E. Program Activity Metrics

**SBGP Projects Encumbered To Date, By Sector
as of 6/30/2021**



ALL PROGRAMS:

	#	SBGP Funding	% of Total	Expended	% Complete
FY21	77	\$3,991,806	100%	\$931,284	23%
FY20	66	\$4,219,334	100%	\$3,802,648	90%
FY19	100	\$3,128,099	100%	\$2,967,304	95%
FY18	67	\$2,601,420	100%	\$2,568,162	99%
FY17	4	\$250,000	100%	\$250,000	100%
To Date	314	\$14,190,659	100%	\$10,519,399	74%

PROGRAM AREAS:

COMMUNITY GRANTS

	#	SBGP Funding	% of Total	Expended	% Complete
FY21	36	\$1,055,221	26%	\$142,110	0%
FY20	21	\$368,493	9%	\$297,854	81%
FY19	54	\$946,716	30%	\$946,615	100%
FY18	53	\$950,275	37%	\$917,017	97%
FY17	0	\$0	0%	\$0	0%
To Date	164	\$3,320,704	23%	\$2,303,597	69%

ENHANCED SERVICES

	#	SBGP Funding	% of Total	Expended	% Complete
FY21	33	\$1,659,656	42%	\$731,020	44%
FY20	38	\$1,589,112	38%	\$1,529,239	96%
FY19	45	\$1,881,383	60%	\$1,876,383	100%
FY18	12	\$501,145	19%	\$501,145	100%
FY17	4	\$250,000	100%	\$250,000	100%
To Date	132	\$5,881,297	41%	\$4,887,787	83%

TRANSFORMATIONAL PROJECTS

	#	SBGP Funding	% of Total	Expended	% Complete
FY21	8	\$1,276,929	32%	\$58,154	0%
FY20	7	\$2,261,729	54%	\$1,975,555	87%
FY19	1	\$300,000	10%	\$144,305	48%
FY18	2	\$1,150,000	44%	\$1,150,000	100%
FY17	0	\$0	0%	\$0	0%
To Date	18	\$4,988,659	35%	\$3,328,015	67%

STRATEGIC PRIORITY AREAS:

COMMUNITY DEVELOPMENT & REVITALIZATION (CD&R)

	#	SBGP Funding	% of Total	Expended	% Complete
FY21	52	\$2,745,502	69%	\$395,292	14%
FY20	18	\$2,630,296	62%	\$2,314,552	88%
FY19	51	\$1,850,690	59%	\$1,689,895	91%
FY18	43	\$2,044,478	79%	\$2,011,220	98%
FY17	1	\$100,000	40%	\$100,000	100%
To Date	165	\$9,370,965	66%	\$6,510,959	69%

ENVIRONMENTAL SUSTAINABILITY (ES)

	#	SBGP Funding	% of Total	Expended	% Complete
FY21	37	\$2,162,291	54%	\$311,764	14%
FY20	28	\$1,304,516	31%	\$1,287,469	99%
FY19	26	\$838,265	27%	\$838,165	100%
FY18	18	\$576,977	22%	\$576,977	100%
FY17	0	\$0	0%	\$0	0%
To Date	109	\$4,882,050	34%	\$3,014,375	62%

HEALTH & WELLNESS (H&W)

	#	SBGP Funding	% of Total	Expended	% Complete
FY21	49	\$3,262,443	82%	\$779,780	24%
FY20	41	\$3,040,879	72%	\$2,923,445	96%
FY19	47	\$1,016,851	33%	\$1,016,751	100%
FY18	29	\$1,687,835	65%	\$1,687,835	100%
FY17	3	\$150,000	60%	\$150,000	100%
To Date	169	\$9,158,008	65%	\$6,557,810	72%

OVERLAP*

	#	SBGP Funding	% of Total	Expended	% Complete
FY21	43	\$2,513,424	63%	\$424,105	17%
FY20	15	\$2,133,565	51%	\$2,100,025	98%
FY19	17	\$424,623	14%	\$424,523	100%
FY18	16	\$1,444,634	56%	\$1,444,634	100%
FY17	0	\$0	0%	\$0	0%
To Date	91	\$6,516,246	46%	\$4,393,287	67%

*Note that the sums of the figures for the three strategic priority areas are greater than the totals or 100%. This is because certain grants, services and projects address more than one strategic priority.

COMMUNITY GRANTS:

	#	SBGP Funding	% of Total	Expended	% Complete
FY21	36	\$1,055,221	26%	\$142,110	0%
FY20	21	\$368,493	9%	\$297,854	81%
FY19	54	\$946,716	30%	\$946,615	100%
FY18	53	\$950,275	37%	\$917,017	97%
FY17	0	\$0	0%	\$0	0%
To Date	164	\$3,320,704	23%	\$2,303,597	69%

GRANT TIERS:**SMALL (1/S)**

	#	SBGP Funding	% of Grants	Expended	% Complete
FY21	7	\$32,500	1%	\$10,000	0%
FY20	14	\$62,485	17%	\$37,858	61%
FY19	29	\$128,727	14%	\$128,727	100%
FY18	34	\$144,184	15%	\$144,184	100%
FY17	0	\$0	0%	\$0	0%
To Date	84	\$367,895	11%	\$320,769	87%

MEDIUM (2/M)

	#	SBGP Funding	% of Grants	Expended	% Complete
FY21	27	\$912,721	23%	\$132,110	0%
FY20	3	\$95,513	26%	\$77,813	81%
FY19	15	\$464,022	49%	\$464,022	100%
FY18	9	\$243,908	26%	\$243,908	100%
FY17	0	\$0	0%	\$0	0%
To Date	54	\$1,716,164	52%	\$917,853	53%

LARGE (3/L)

	#	SBGP Funding	% of Grants	Expended	% Complete
FY21	2	\$110,000	3%	\$0	0%
FY20	3	\$210,000	57%	\$181,688	87%
FY19	5	\$343,607	36%	\$343,507	100%
FY18	7	\$473,892	50%	\$440,634	93%
FY17	0	\$0	0%	\$0	0%
To Date	17	\$1,137,499	34%	\$965,829	85%

DISCRETIONARY (D)

	#	SBGP Funding	% of Grants	Expended	% Complete
FY21	0	\$0	0%	\$0	0%
FY20	1	\$495	0%	\$495	100%
FY19	5	\$10,360	1%	\$10,360	100%
FY18	3	\$88,291	9%	\$88,291	100%
FY17	0	\$0	0%	\$0	0%
To Date	9	\$99,145	3%	\$99,145	100%

Exhibit F. Summary and Profiles of Projects

Third Party Provider	Project Title	Grant Cycle	Grant Tier	Project Status	SBGP Funding Amount	SBGP Funding Expended	Update this Quarter?
Community Grants (FY 2018)							
Ridgely's Delight Association	Rededication Celebration & Pi	1	1/S	Complete	\$ 1,400.00	\$ 1,400.00	
Digital Harbor / Fed Hill Community Assoc	Project RELATE	1	1/S	Complete	\$ 3,213.54	\$ 3,213.54	
Citizens of Pigtown (aka Southwest Commun	COP Movies in the Park	1	1/S	Complete	\$ 3,543.98	\$ 3,543.98	
Sit and Fit	Sit and Fit Arts and Crafts P	1	1/S	Complete	\$ 3,806.99	\$ 3,806.99	
Leadenhall Baptist Church	Community Eat Together	1	1/S	Complete	\$ 4,000.00	\$ 4,000.00	
Citizens of Pigtown (aka Southwest Commun	Marketing Support and Outreac	1	1/S	Complete	\$ 4,194.68	\$ 4,194.68	
Lakeland STEAM Center	Community Zumba Classes	1	1/S	Complete	\$ 4,234.86	\$ 4,234.86	
GiveFit / Lakeland Rec Center	Free Group Fitness Classes Bu	1	1/S	Complete	\$ 4,429.07	\$ 4,429.07	
Cherry Hill Development Corporation	Cherry Hill Information Excha	1	1/S	Complete	\$ 4,878.91	\$ 4,878.91	
Lakeland Coalition	Community Green and Clean Tea	1	1/S	Complete	\$ 4,881.29	\$ 4,881.29	
Fishes & Loaves Pantry, Inc.	Fishes and Loaves Mobile Pant	1	1/S	Complete	\$ 4,997.36	\$ 4,997.36	
BOPA	Middle Branch Park Public Art	1	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Citizens of Pigtown (aka Southwest Commun	COP Main Street Festival	1	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Federal Hill Main Street	Federal Hill Main Street Medi	1	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Federal Hill South Neighborhood Associati	TreeUp South Baltimore	1	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Federal Hill South Neighborhood Associati	Parking Pass Pickup Event	1	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Gods Best Family Inc.	South Baltimore Youth Footbal	1	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Pigtown Community Garden	Solidifying Pigtown Community	1	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Restoring Inner City Hope (RICH)	Prayer Walk, 8/12/2017	1	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Southwest Baltimore Charter School (SWBC)	21st Century Auditorium	1	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Southwest Baltimore Charter School / Ches	Sowebo Landmark 5k - 2017	1	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Jesus Our Redeemer/Lee Street Memorial Ba	Native Garden & Sidewalk Beau	1	1/S	Cancelled		\$ -	
Live Baltimore / Fed Hill Prep	Federal Hill Prep "Riding to	1	1/S	Cancelled		\$ -	
South Baltimore Partnership	South Baltimore Sustainabilit	1	2/M	Complete	\$ 10,000.00	\$ 10,000.00	
United Way	United Way Homelessness Preven	1	2/M	Complete	\$ 48,000.00	\$ 48,000.00	
Center Stage / BOPA	Center Stage in the Park	1	3/L	Cancelled	\$ -	\$ -	
Westport Community Economic Development C	Westport Community Land Trust	1	3/L	Complete	\$ 49,046.38	\$ 49,046.38	
Cherry Hill Development Corporation	Operating Expenses/Capacity B	1	3/L	Complete	\$ 50,000.00	\$ 50,000.00	
Living Classrooms Foundation	SLURRP (School Leadership in	1	3/L	Complete	\$ 89,999.80	\$ 89,999.80	
Youth Resiliency Institute (Fusion Partne	Cherry Hill Arts and Music Fe	1	3/L	Complete	\$ 99,873.95	\$ 99,873.95	
Habitat for Humanity	Habitat for Humanity Pigtown	1	3/L	Active	\$ 100,000.00	\$ 66,742.00	
Church of the Advent	Accessibility Ramp/s	2	1/S	Cancelled	\$ -	\$ -	
Ridgely's Delight Association	National Night Out Picnic	2	1/S	Complete	\$ 427.87	\$ 427.87	
Lakeland Coalition Green and Clean Team	Movies in the Park 2018	2	1/S	Complete	\$ 1,868.20	\$ 1,868.20	
Ridgely's Delight Association, Inc	South Baltimore Softball Clas	2	1/S	Complete	\$ 2,310.00	\$ 2,310.00	
EndsideOut	Turn Your Health Inside Out	2	1/S	Complete	\$ 3,000.00	\$ 3,000.00	
South Baltimore Partnership	Summer Outdoor Events	2	1/S	Complete	\$ 3,000.00	\$ 3,000.00	
South Baltimore Partnership	Senior Committee	2	1/S	Complete	\$ 4,998.28	\$ 4,998.28	
Boys & Girls Clubs of Metropolitan Baltim	Westport BGCMB After School P	2	1/S	Complete	\$ 4,998.62	\$ 4,998.62	
LET'S GO Boys and Girls, Inc	LET'S GO Westport STEM Progra	2	1/S	Complete	\$ 4,999.90	\$ 4,999.90	
Cherry Hill Ministerial Alliance	Community-Wide Thanksgiving D	2	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Cherry Hill United Methodist Church	Cherry Hill UM Church Soup Ki	2	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Fishes & Loaves Pantry, Inc.	Lakeland/Mt. Winans/Westport	2	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Pigtown Main Street Inc.	Bloom the Boulevard	2	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Teach For America Baltimore	Lakeland Elementary/Middle Sc	2	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Civic Works	Baltimore Orchard Project	2	2/M	Complete	\$ 10,000.00	\$ 10,000.00	
Pigtown Main Street Inc.	Clean & Green Team	2	2/M	Complete	\$ 15,000.00	\$ 15,000.00	
Blue Water Baltimore	Community Development in Cher	2	2/M	Complete	\$ 25,000.00	\$ 25,000.00	
Living Classrooms Foundation	BEE SMART (Baltimore Environm	2	2/M	Complete	\$ 25,000.00	\$ 25,000.00	
Lakeland Elementary/Middle School	Early Childhood Playground	2	2/M	Complete	\$ 29,908.32	\$ 29,908.32	
The Marching Elite Foundation	March on Wheels	2	2/M	Complete	\$ 31,000.00	\$ 31,000.00	
Southwest Partnership, Inc.	Pigtown Renaissance	2	2/M	Complete	\$ 50,000.00	\$ 50,000.00	
Federal Hill Main Street	FHMS Program Initiatives	2	3/L	Complete	\$ 35,000.00	\$ 35,000.00	
The Cherry Hill Eagles Foundation	Youth Programming & General O	2	3/L	Complete	\$ 49,971.80	\$ 49,971.80	
Spelman Road Gentleman's Club	Spelman Road Gentleman's Club	N/a	D	Complete	\$ 1,045.00	\$ 1,045.00	
Cherry Hill Homes Tenant Council	Holiday Party	N/a	D	Complete	\$ 1,245.90	\$ 1,245.90	
Associated Catholic Charities, Inc.	Baltimore City Head Start Sum	N/a	D	Complete	\$ 86,000.00	\$ 86,000.00	

Third Party Provider	Project Title	Grant Cycle	Grant Tier	Project Status	SBGP Funding Amount	SBGP Funding Expended	Update this Quarter?
Community Grants (FY 2019)							
South Baltimore Learning Center (SBLC)	SBLC: Learning Works	3	1/S	Complete	\$ 562.50	\$ 562.50	
Spelman Road Gentleman's Club	Spelman Road Gentleman's Club	3	1/S	Complete	\$ 1,941.03	\$ 1,941.03	
Cherry Hill Community Alumni Board	The Harvest Fest	3	1/S	Complete	\$ 4,528.06	\$ 4,528.06	
South Baltimore Partnership	SBP Junior Green Team	3	1/S	Complete	\$ 4,944.34	\$ 4,944.34	
Pigtown Community Garden	Sustainability and Safety at	3	1/S	Complete	\$ 4,952.64	\$ 4,952.64	
Baltimore Community ToolBank	Inventory Enhancements in Res	3	1/S	Complete	\$ 4,988.58	\$ 4,988.58	
Fishes & Loaves Pantry, Inc.	South Baltimore Mobile Pantry	3	1/S	Complete	\$ 4,995.01	\$ 4,995.01	
Federal Hill South Neighborhood Associati	TreeUp 2018-19	3	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Federal Hill South Neighborhood Associati	Parking Pass Pickup Event/Bas	3	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Leadenhall Baptist Church	Community Eating Together Exp	3	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
LET'S GO Boys and Girls, Inc	LET'S GO STEM: College and Ca	3	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Pigtown Food For Thought	Empowering Carroll Street Com	3	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
South Baltimore Partnership	A Slice of Historic Sharp Lea	3	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Southwest Baltimore Charter School (SWBC)	Sowebo Landmark 5k - 2018	3	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Teach For America Baltimore	Lakeland Elementary/Middle Sc	3	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Enoch Pratt Free Library	Washington Village Library Re	3	2/M	Cancelled	\$ -	\$ -	
Federal Hill Main Street	FHMS Clean & Green Initiative	3	2/M	Complete	\$ 36,500.00	\$ 36,500.00	
Pigtown Main Street Inc.	Big Pigtown Projects = Big Pi	3	2/M	Complete	\$ 49,310.00	\$ 49,310.00	
Healthy Neighborhoods, Inc.	HNI Expansion to Pigtown and	3	2/M	Complete	\$ 49,990.00	\$ 49,990.00	
Youth Resiliency Institute (Fusion Partne	Cherry Hill Youth Arts, Music	3	3/L	Complete	\$ 49,978.75	\$ 49,978.75	
Living Classrooms Foundation	SLURRP (School Leadership in	3	3/L	Complete	\$ 50,000.00	\$ 50,000.00	
Paul's Place, Inc.	SW Baltimore Culinary Arts Tr	3	3/L	Complete	\$ 77,503.32	\$ 77,503.32	
Rails to Trails Conservancy	Advancing the Baltimore Green	3	3/L	Active	\$ 80,170.00	\$ 80,069.92	
Thomas Johnson EMS PTO	LIVE WELL! A Family Health an	4	1/S	Complete	\$ 2,157.29	\$ 2,157.29	
Ridgely's Delight Association Beautificat	Roots In Ridgely's	4	1/S	Complete	\$ 2,362.63	\$ 2,362.63	
Westport Community Economic Development C	Harbor West Collaborative Sun	4	1/S	Complete	\$ 2,434.98	\$ 2,434.98	
Sowebo Landmark 5K Planning Committee	Sowebo Landmark 5k - 2019	4	1/S	Complete	\$ 4,880.12	\$ 4,880.12	
Baltimore Community ToolBank	Environmental Education & Inv	4	1/S	Complete	\$ 4,985.81	\$ 4,985.81	
Safe Streets Cherry Hill	Team Building for Youth of Ch	4	1/S	Complete	\$ 4,995.15	\$ 4,995.15	
South Baltimore Neighborhood Association	2nd Annual SBNA Block Party	4	1/S	Complete	\$ 4,999.02	\$ 4,999.02	
National Wildlife Federation	B'More Wild Fest	4	1/S	Complete	\$ 4,999.82	\$ 4,999.82	
Cherry Hill United Methodist Church	Soup Kitchen and Food Pantry	4	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Fishes & Loaves Pantry, Inc.	Fishes and Loaves Community B	4	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
LET'S GO Boys and Girls, Inc	LET'S GO Westport STEM Progra	4	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Paul's Place, Inc.	Paul's Place After-School Pro	4	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
South Baltimore Partnership	South Baltimore Sustainabilit	4	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Teach for America Baltimore	2019 Teach For America Alumni	4	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
The Kerry Kares Foundation	Identity Project	4	1/S	Cancelled		\$ -	
GiveFit	Free Group Fitness Classes Bu	4	2/M	Complete	\$ 4,108.72	\$ 4,108.72	
Pigtown Main Street Inc.	Pigtown's Grand Slam Pig!, ev	4	2/M	Complete	\$ 9,000.00	\$ 9,000.00	
NEWfit	NEWfit in Southwest Baltimore	4	2/M	Complete	\$ 13,412.24	\$ 13,412.24	
Civic Works	Baltimore Orchard Project	4	2/M	Complete	\$ 13,421.94	\$ 13,421.94	
Living Classrooms Foundation	BEE SMART (Baltimore Environm	4	2/M	Complete	\$ 14,780.00	\$ 14,780.00	
NEWfit	NEWfit Youth Sports	4	2/M	Complete	\$ 22,701.36	\$ 22,701.36	
GiveFit	Free Group Fitness Classes	4	2/M	Complete	\$ 32,257.70	\$ 32,257.70	
Boys & Girls Clubs of Metropolitan Baltim	Program & Capacity Building S	4	2/M	Complete	\$ 34,757.98	\$ 34,757.98	
Federal Hill Main Street	FHMS Business District Cleanl	4	2/M	Complete	\$ 36,787.50	\$ 36,787.50	
Institute for Local Self-Reliance	Baltimore Composting for Comm	4	2/M	Complete	\$ 47,499.54	\$ 47,499.54	
Riverside Neighborhood Association	Splash City: Riverside Pool	4	2/M	Complete	\$ 49,500.00	\$ 49,500.00	
Salem Lutheran Church South Baltimore	Riverside Third Space	4	2/M	Complete	\$ 49,995.00	\$ 49,995.00	
The Cherry Hill Eagles Foundation	Cherry Hill Eagles	4	3/L	Complete	\$ 85,954.90	\$ 85,954.90	
Citizens of Pigtown	Operating Support for GL Insu	N/a	D	Complete	\$ 654.00	\$ 654.00	
Restoring Inner City Hope (RICH)	Prayer Walk, 2018	N/a	D	Complete	\$ 1,294.50	\$ 1,294.50	
Cherry Hill Homes Tenant Council	Cherry Hill Family Fun Camp	N/a	D	Complete	\$ 1,701.99	\$ 1,701.99	
Cherry Hill Homes Tenant Council	Cherry Hill Tenant Housing Me	N/a	D	Complete	\$ 1,915.13	\$ 1,915.13	
Southwest Partnership, Inc.	Pigtown Housing Fair	N/a	D	Complete	\$ 4,793.97	\$ 4,793.97	
Community Grants (FY 2020)							

Third Party Provider	Project Title	Grant Cycle	Grant Tier	Project Status	SBGP Funding Amount	SBGP Funding Expended	Update this Quarter?
God's Best Family Inc.	So. Baltimore Unity Feast	5	1/S	Complete	\$ 1,200.00	\$ 1,200.00	
Federal Hill Preparatory School Parent Te	Fed Hill Prep Programs	5	1/S	Active	\$ 3,000.00	\$ 815.58	
Lakeland Elementary Middle School	Lakeland Library Reno.	5	1/S	Active	\$ 3,456.00	\$ -	
SCRAP B-More	Community Craft Nights	5	1/S	Complete	\$ 4,907.77	\$ 4,907.77	
UMBC Foundation	Crossing Borders	5	1/S	Complete	\$ 4,950.00	\$ 4,950.00	
My G.I.R.L.S., Inc.	Champions on the Rise!	5	1/S	Complete	\$ 4,985.00	\$ 4,985.00	
South Baltimore Partnership (Fusion Partn	Senior Committee	5	1/S	Active	\$ 4,986.00	\$ -	
Baltimore Community ToolBank	Networking & Inventory	5	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Church of the Advent	Community Room Project	5	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Resident Services Incorporated	Westport Rising Stars	5	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Teach For America	Lakeland EMS CM Support	5	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Neighbors of Scott Street (Citizens of Pi	Scott St. Block Party	5	1/S	Active	\$ 5,000.00	\$ -	
Farm Alliance of Baltimore	Classes, Demo & Farmstand	5	1/S	Active	\$ 5,000.00	\$ 1,000.00	
South Baltimore Partnership (Fusion Partn	Green Team	5	1/S	Active	\$ 5,000.00	\$ -	
Fishes & Loaves Pantry, Inc.	Fishes & Loaves Pantry	5	2/M	Complete	\$ 17,997.82	\$ 17,997.82	
Maryland Food Bank	Pantry on the Go	5	2/M	Complete	\$ 27,519.98	\$ 27,519.98	
Baltimore Community Rowing	Reach High Rowing	5	2/M	Active	\$ 49,995.00	\$ 32,295.00	Yes
Cherry Hill Development Corporation	Patapsco Elementary School	5	3/L	Active	\$ 50,000.00	\$ 24,507.74	
Cherry Hill Eagles Foundation, Inc	Cherry Hill Youth Dev.	5	3/L	Active	\$ 60,000.00	\$ 57,180.60	
Black Yield Institute	Cherry Hill Agrihood Proj.	5	3/L	Complete	\$ 100,000.00	\$ 100,000.00	
Cherry Hill Eagles Foundation	Workers Compensation Insurance	N/a	D	Complete	\$ 495.00	\$ 495.00	
Community Grants (FY 2021)							
Neighbors Meeting Neighbors	Neighbors Block Party	6	1/S	Active	\$ 2,500.00	\$ -	
Baltimore Community ToolBank	Enhancements to Inventory	6	1/S	Complete	\$ 5,000.00	\$ 5,000.00	Yes
LET'S GO Boys and Girls	LET'S GO Westport & Lakeland	6	1/S	Complete	\$ 5,000.00	\$ 5,000.00	
Southwest Community Council dba Citizens	COP Marketing	6	1/S	Active	\$ 5,000.00	\$ -	
Living Classrooms	BEE SMART Summer Program	6	2/M	Active	\$ 8,000.00	\$ -	Yes
American Visionary Art Museum	Flicks from the Hill 2021	6	2/M	Active	\$ 11,578.00	\$ -	
Federal Hill Main Street, Inc.	Fed Hill Main St. Op. Support	6	2/M	Active	\$ 15,000.00	\$ 4,167.00	Yes
Westport Patriots	Facility Prep, Program Support	6	2/M	Active	\$ 36,869.00	\$ 28,399.00	Yes
Baltimore Outreach Services	Wellness for Families	6	2/M	Complete	\$ 40,000.00	\$ 40,000.00	Yes
Family Health Centers of Baltimore Inc.	Maternal Child Initiative	6	2/M	Active	\$ 40,981.60	\$ -	Yes
Westport Patriots	Youth Sports Competitions	6	2/M	Active	\$ 45,483.00	\$ 42,813.00	
Pigtown Main Street	Pigtown ABC easy as 1,2,3	6	2/M	Active	\$ 45,488.00	\$ 9,996.00	Yes
Southwest Partnership	Bird Ambassadors	6	2/M	Active	\$ 47,421.00	\$ 2,211.00	Yes
Boys & Girls Clubs of Metropolitan Baltim	Westport Boys & Girls Club	6	2/M	Active	\$ 48,500.00	\$ -	Yes
Institute for Local Self-Reliance (ILSR)	Baltimore Compost Project	6	2/M	Active	\$ 48,555.40	\$ -	Yes
Thomas Johnson Elementary Middle School P	Thomas Johnson Outdoor Space	6	2/M	Active	\$ 49,950.00	\$ 4,524.00	
Cherry Hill United Methodist Church	Soup Kitchen & Pantry	7	1/S	Active	\$ 5,000.00	\$ -	
LET'S GO Boys and Girls, Inc..	Westport MD Science Olympiad	7	1/S	Active	\$ 5,000.00	\$ -	
Pigtown Community Garden.	Garden Program Support	7	1/S	Active	\$ 5,000.00	\$ -	
SCRAP School and Community Reuse Action P	Reuse Arts Installation	7	2/M	Active	\$ 6,000.00	\$ -	
Leveling the Playing Field, Inc. .	Westport Program Support.	7	2/M	Active	\$ 10,000.00	\$ -	
My Fathers Plan, Inc..	Community Cleanup.	7	2/M	Active	\$ 13,000.00	\$ -	
Saint Agnes Hospital Foundation, Inc.	Saint Agnes Food Rx Program	7	2/M	Active	\$ 19,956.80	\$ -	
George Washington Elementary School	GWES Outdoor Space	7	2/M	Active	\$ 29,000.00	\$ -	
A	After-School Programming.	7	2/M	Active	\$ 30,000.00	\$ -	
Fishes and Loaves Pantry, Inc..	"Fishes and Loaves Pantry."	7	2/M	Active	\$ 35,000.00	\$ -	
Up2Us, Inc..	Youth Development Training..	7	2/M	Active	\$ 35,000.00	\$ -	
Southwest Partnership, Inc.	Carey St. Bridge Updates	7	2/M	Active	\$ 36,000.00	\$ -	Yes
Resident Services Incorporated	Bedtime in a Box	7	2/M	Active	\$ 39,043.20	\$ -	
"Cherry Hill Eagles Foundation, Inc.."	Program Support..	7	2/M	Active	\$ 40,000.00	\$ -	
Baltimore Office of Promotion & The Arts,	Sharp-Leadenhall Mural..	7	2/M	Active	\$ 43,000.00	\$ -	
RICH Organization d/b/a Restoring Inner C	"RICH Workforce Development.."	7	2/M	Active	\$ 44,000.00	\$ -	
Westport Community Economic Development	Green Ambassadors..	7	2/M	Active	\$ 45,000.00	\$ -	
My G.I.R.L.S. Inc..	The Thrown Awaits..	7	2/M	Active	\$ 49,895.00	\$ -	
"Southwest Community Council d/b/a Citiz	Carroll Park Gateway	7	3/L	Active	\$ 50,000.00	\$ -	
Black Yield Institute, Inc.	Food Sovereignty ..	7	3/L	Active	\$ 60,000.00	\$ -	
Enhanced Services (FY 2017)							
BCRP	Middle Branch Park Boat House	N/a	N/a	Complete	\$ 6,000.00	\$ 6,000.00	

Third Party Provider	Project Title	Grant Cycle	Grant Tier	Project Status	SBGP Funding Amount	SBGP Funding Expended	Update this Quarter?
BCRP	Gwynns Falls Trail maintenanc	N/a	N/a	Complete	\$ 50,000.00	\$ 50,000.00	
BCRP	Middle Branch Boat Launch Rep	N/a	N/a	Complete	\$ 94,000.00	\$ 94,000.00	
Mayor's Office of Employment Development	Youthworks Summer Youth Emplo	N/a	N/a	Complete	\$ 100,000.00	\$ 100,000.00	
Enhanced Services (FY 2018)							
Donovan Landcare fbo Barre Circle Communi	Barre Circle Landscaping	N/a	N/a	Complete	\$ 6,300.00	\$ 6,300.00	
TITO Contracting	Mount Claire Stable Painting	N/a	N/a	Complete	\$ 15,231.77	\$ 15,231.77	
Waterfront Partnership of Baltimore	Robert Baker Park Maintenance	N/a	N/a	Complete	\$ 15,422.50	\$ 15,422.50	
UMBC Foundation	Lakeland STEAM Center Stairs	N/a	N/a	Complete	\$ 16,275.00	\$ 16,275.00	
Living Design Lab	Carroll Park Rec Center Asses	N/a	N/a	Complete	\$ 18,000.00	\$ 18,000.00	
Otterbein Community Association	Landscaping Services - Otterb	N/a	N/a	Complete	\$ 27,442.00	\$ 27,442.00	
Waterfront Partnership of Baltimore	Federal Hill Capital Improvem	N/a	N/a	Complete	\$ 29,883.86	\$ 29,883.86	
BCRP	Rhythm & Reels	N/a	N/a	Complete	\$ 46,000.00	\$ 46,000.00	
Waterfront Partnership of Baltimore	Federal Hill Park Maintenance	N/a	N/a	Complete	\$ 48,047.95	\$ 48,047.95	
BOPA	SOBO Summer Music Series	N/a	N/a	Complete	\$ 80,000.00	\$ 80,000.00	
Parks and People Foundation	Free Summer Youth Sports Leag	N/a	N/a	Complete	\$ 98,542.00	\$ 98,542.00	
Waterfront Partnership of Baltimore	Gwynns Falls Trash Wheel Desi	N/a	N/a	Complete	\$ 100,000.00	\$ 100,000.00	
Enhanced Services (FY 2019)							
P. Flanigan & Sons, Inc.	Playground Site Work at Floren	N/a	N/a	Complete	\$ -	\$ -	
BCRP	Carroll Park & Lakeland Youth	N/a	N/a	Complete	\$ 623.00	\$ 623.00	
Baltimore Green Works	BCRP Intern-GIS Mapping	N/a	N/a	Complete	\$ 1,590.00	\$ 1,590.00	
Waterfront Partnership of Baltimore	Robert Baker Park Maintenance	N/a	N/a	Complete	\$ 5,459.88	\$ 5,459.88	
Ball-Starz Unlimited	Recreation program supplies	N/a	N/a	Complete	\$ 6,230.68	\$ 6,230.68	
Scott Jones & Sons	Riverside Equipment Installat	N/a	N/a	Complete	\$ 7,400.00	\$ 7,400.00	
Victory Stanley	Furniture/Trash Can Upgrades-	N/a	N/a	Complete	\$ 7,681.00	\$ 7,681.00	
BCRP / Baltimore City Foundation	Day of Play 2019	N/a	N/a	Complete	\$ 8,367.30	\$ 8,367.30	
KaBOOM!	Westport Playground - Install	N/a	N/a	Complete	\$ 8,500.00	\$ 8,500.00	
Waterfront Partnership of Baltimore	Robert Baker Park Maintenance	N/a	N/a	Complete	\$ 8,630.09	\$ 8,630.09	
Donovan Landcare fbo Barre Circle Communi	Barre Circle Landscaping	N/a	N/a	Complete	\$ 8,930.00	\$ 8,930.00	
Active Social Communities / Volo City Kid	Day of Play 2019: Opening Day	N/a	N/a	Complete	\$ 10,000.00	\$ 10,000.00	
Flag Poles	Federal Hill and Riverside Fl	N/a	N/a	Complete	\$ 10,168.66	\$ 10,168.66	
BCRP	Patapsco Recreational Center	N/a	N/a	Complete	\$ 11,545.00	\$ 11,545.00	
BOPA	Patapsco River Project Restor	N/a	N/a	Complete	\$ 11,700.00	\$ 11,700.00	
Bif Browning	Rhythm & Reels 2019 - Bands	N/a	N/a	Complete	\$ 12,000.00	\$ 12,000.00	
Sparks Quality Fencing Company	Conway St Park Fencing	N/a	N/a	Complete	\$ 13,061.13	\$ 13,061.13	
JB Contractors	Rowing Club - Front Walk Way	N/a	N/a	Complete	\$ 13,920.22	\$ 13,920.22	
JB Contractors	Rowing Club - Fishing Pier	N/a	N/a	Complete	\$ 14,754.84	\$ 14,754.84	
Active Social Communities / Volo City Kid	Free Fall Youth Sports League	N/a	N/a	Complete	\$ 15,000.00	\$ 15,000.00	
JB Contractors	Middle Branch Canoe Launch	N/a	N/a	Complete	\$ 15,628.00	\$ 15,628.00	
Davey Tree Experts	Barre Circle Tree Pruning	N/a	N/a	Complete	\$ 16,340.00	\$ 16,340.00	
Edrich Lumber	Mulch and Soil Donation for 2	N/a	N/a	Complete	\$ 17,925.00	\$ 17,925.00	
BOPA	Art on the Waterfront	N/a	N/a	Complete	\$ 18,850.00	\$ 18,850.00	
BCRP	Lakeland Steam Center Equipme	N/a	N/a	Complete	\$ 22,009.02	\$ 22,009.02	
South Harbor Renaissance	Fed Hill Playground Upgrade	N/a	N/a	Complete	\$ 24,281.00	\$ 24,281.00	
Waterfront Partnership of Baltimore	Federal Hill Park Maintenance	N/a	N/a	Complete	\$ 24,404.95	\$ 24,404.95	
Waterfront Partnership of Baltimore	Enhanced Landscaping for Fede	N/a	N/a	Complete	\$ 24,891.12	\$ 24,891.12	
Art with a Heart	Art in the Park	N/a	N/a	Complete	\$ 26,000.00	\$ 26,000.00	
Pinehurst fbo Federal Hill Main Street, I	Federal Hill Main Street Beau	N/a	N/a	Complete	\$ 26,542.39	\$ 26,542.39	
Friends of Carroll Park	Carroll Park Summer Concert	N/a	N/a	Complete	\$ 30,000.00	\$ 30,000.00	
Kompan	Riverside Park Equipment	N/a	N/a	Complete	\$ 30,083.00	\$ 30,083.00	
Geo-Technology Associates, Inc.	Reedbird Environmental Manage	N/a	N/a	Complete	\$ 30,710.00	\$ 30,710.00	
Lorenz, Inc	Middle Branch Park Maintenanc	N/a	N/a	Complete	\$ 37,630.00	\$ 37,630.00	
Living Classrooms	Federal Hill Main Street Clean	N/a	N/a	Complete	\$ 46,554.00	\$ 46,554.00	
Active Social Communities / Volo City Kid	2019 South Baltimore Youth Sp	N/a	N/a	Complete	\$ 48,500.00	\$ 48,500.00	
BCRP	Parkapalooza	N/a	N/a	Complete	\$ 50,000.00	\$ 50,000.00	
Cal Ripkin Senior Foundation	Turf Ballfield at Reedbird	N/a	N/a	Complete	\$ 50,000.00	\$ 50,000.00	
BOPA	SOBO Music Series 2019	N/a	N/a	Complete	\$ 59,575.00	\$ 59,575.00	
Lorenz, Inc.	Middle Branch Landscaping	N/a	N/a	Complete	\$ 68,446.92	\$ 68,446.92	
BCRP	Rhythm & Reels 2019 - Managem	N/a	N/a	Complete	\$ 72,197.94	\$ 72,197.94	

Third Party Provider	Project Title	Grant Cycle	Grant Tier	Project Status	SBGP Funding Amount	SBGP Funding Expended	Update this Quarter?
Grow Home	2019 Youth Sports Program	N/a	N/a	Complete	\$ 76,230.00	\$ 76,230.00	
Floura Teeter Landscape Architects	Westport Master Planning - FI	N/a	N/a	Complete	\$ 92,726.62	\$ 92,726.62	
Lorenz, Inc.	295/BW Pkwy Median Landscape	N/a	N/a	Complete	\$ 289,450.00	\$ 289,450.00	
Youth Resiliency Institute (Fusion Partne	2019 4th of July Celebration	N/a	N/a	Active	\$ 506,846.57	\$ 501,846.57	
Enhanced Services (FY 2020)							
Linda Felder House of Etiquette Inc.	Fabric Face Masks	N/a	N/a	Complete	\$ 575.00	\$ 575.00	
SBGP	COVID19 Resp: Misc Supplies	N/a	N/a	Complete	\$ 2,174.00	\$ 2,174.00	
Active Social Communities / Volo City Kid	2020 Spring Sports East	N/a	N/a	Complete	\$ 2,750.00	\$ 2,750.00	
Active Social Communities / Volo City Kid	2020 Spring Sports West	N/a	N/a	Complete	\$ 2,750.00	\$ 2,750.00	
Active Social Communities / Volo City Kid	2020 Spring Sports South	N/a	N/a	Complete	\$ 2,750.00	\$ 2,750.00	
Cal Ripken Senior Foundation	Digital Harbor Field Design	N/a	N/a	Complete	\$ 3,000.00	\$ 3,000.00	
Cherry Hill Eagles Foundation	COVID-AID for Youth in Cherry	N/a	N/a	Active	\$ 4,759.80	\$ 4,725.02	
ShareBaby, Inc.	Baby diaper distribution	N/a	N/a	Complete	\$ 4,950.00	\$ 4,950.00	
Federal Hill South Neighborhood Associati	Henry St. Survey & Study	N/a	N/a	Complete	\$ 5,000.00	\$ 5,000.00	
Fishes and Loaves Pantry	COVID-AID Lakeland	N/a	N/a	Complete	\$ 5,000.00	\$ 5,000.00	
Leveling the Playing Field	LPF SB Expansion Project	N/a	N/a	Complete	\$ 5,000.00	\$ 5,000.00	
Active Social Communities / Volo City Kid	2020 Day of Play	N/a	N/a	Complete	\$ 6,500.00	\$ 6,500.00	
Fishes and Loaves Pantry	Volunteer Stipends	N/a	N/a	Complete	\$ 7,200.00	\$ 7,200.00	
Lorenz, Inc.	BW Pkwy/295 Median Maint 2020	N/a	N/a	Complete	\$ 7,600.00	\$ 7,600.00	
Donovan Landcare	Barre Circle Mowing	N/a	N/a	Complete	\$ 7,650.00	\$ 7,650.00	
BCRP	Buses for Dist. Summer Camps	N/a	N/a	Complete	\$ 10,682.00	\$ 10,682.00	
Waterfront Partnership	Robert Baker Park	N/a	N/a	Complete	\$ 13,943.28	\$ 13,943.28	
Ruppert Landscape	Otterbein Park Benches	N/a	N/a	Complete	\$ 15,600.00	\$ 15,600.00	
Federal Hill Main Street	Federal Hill Beautification	N/a	N/a	Active	\$ 16,454.00	\$ 15,832.60	
Neighborhood Design Center	Neighborhood Business Reopenin	N/a	N/a	Complete	\$ 20,500.00	\$ 20,500.00	
Youth Resiliency Institute (Fusion Partne	A Dream In Cherry Hill	N/a	N/a	Active	\$ 27,010.00	\$ -	
Pigtown Main Street	Pigtown Landscaping and Mainte	N/a	N/a	Complete	\$ 34,037.15	\$ 34,037.15	
Pigtown Main Street	Pigtown Main Street Landscape	N/a	N/a	Complete	\$ 38,124.94	\$ 38,124.94	
Fusion Partnerships	4th of July On Middle Branch	N/a	N/a	Complete	\$ 38,596.74	\$ 38,596.74	
Living Classrooms	Project Serve	N/a	N/a	Complete	\$ 43,362.00	\$ 43,362.00	
Rails-To-Trails-Conservancy	Warner Streetscape Design	N/a	N/a	Complete	\$ 45,801.31	\$ 45,801.31	
Living Classrooms Foundation	Project SLURRP	N/a	N/a	Complete	\$ 49,132.00	\$ 49,132.00	
Active Social Communities / Volo City Kid	Volo City Fall Youth Sports	N/a	N/a	Complete	\$ 49,500.00	\$ 49,500.00	
Federal Hill Main Street, Inc.	FHMS Capacity & Brand	N/a	N/a	Complete	\$ 49,696.00	\$ 49,696.00	
Baltimore Urban Baseball Association (BUB	Urban Youth Baseball	N/a	N/a	Complete	\$ 49,990.00	\$ 49,990.00	
Living Classrooms Foundation	Federal Hill Beautification	N/a	N/a	Complete	\$ 58,340.50	\$ 58,340.50	
Waterfront Partnership	Federal Hill Park	N/a	N/a	Complete	\$ 59,193.24	\$ 59,193.24	
Cherry Hill Eagles Foundation	Cherry Hill Eagles Youth Dev.	N/a	N/a	Active	\$ 65,388.00	\$ 57,962.16	
BCRP	BCRP Canoe and Outdoor Rec	N/a	N/a	Complete	\$ 71,315.00	\$ 71,315.00	
Westport Community Economic Development C	Westport Aid Distribution	N/a	N/a	Complete	\$ 72,393.25	\$ 72,393.25	
Cherry Hill Development Corporation	Cherry Hill Aid Distribution	N/a	N/a	Active	\$ 92,394.00	\$ 67,612.67	
Southwest Baltimore Charter School Inc.	Motorized Gym Divider Wall	N/a	N/a	Complete	\$ 100,000.00	\$ 100,000.00	
Maryland Food Bank	Food Bank COVID-19 Delivery	N/a	N/a	Complete	\$ 500,000.00	\$ 500,000.00	
Enhanced Services (FY 2021)							
Cherry Hill Tenant Council	Home board games to promote sa	N/a	N/a	Complete	\$ 1,475.75	\$ 1,475.75	
Fishes and Loaves Pantry Inc.	COVID-19 Aid July Volunteers	N/a	N/a	Complete	\$ 4,800.00	\$ 4,800.00	
Pigtown Main Street Inc.	Pigtown Reopening Incentives	N/a	N/a	Active	\$ 5,000.00	\$ -	
Cherry Hill Eagles Foundation	Summer 2021 Youth Development	N/a	N/a	Active	\$ 5,080.00	\$ -	
Donovan Landcare	Barre Circle Lawn & Leaf Care	N/a	N/a	Active	\$ 7,950.00	\$ 900.00	
Victor Stanley, Inc.	Middle Branch Park Trash Cans	N/a	N/a	Complete	\$ 7,986.00	\$ 7,986.00	
Active Social Communities dba Volo City K	Winter21 Virtual Youth Sports	N/a	N/a	Complete	\$ 10,000.00	\$ 10,000.00	
Pigtown Main Street	Business Reopening Project	N/a	N/a	Complete	\$ 10,702.94	\$ 10,702.94	
Lorenz, Inc	Middle Branch Maintenance	N/a	N/a	Active	\$ 10,800.00	\$ 8,850.00	
Graham Projects LLC	Pigtown Placemaking Design	N/a	N/a	Active	\$ 11,760.00	\$ -	
Waterfront Partnership	Robert Baker Park Maintenance	N/a	N/a	Active	\$ 14,239.01	\$ 10,679.01	
Geo-Technology Associates, Inc.	MBFWC Sub-Slab Ventilation	N/a	N/a	Active	\$ 16,700.00	\$ -	
Lorenz, Inc	Middle Branch Clearing '21	N/a	N/a	Active	\$ 18,500.00	\$ 11,000.00	Yes
Graham Projects LLC	Pigtown Placemaking Mngmt	N/a	N/a	Active	\$ 20,130.00	\$ -	

Third Party Provider	Project Title	Grant Cycle	Grant Tier	Project Status	SBGP Funding Amount	SBGP Funding Expended	Update this Quarter?
Grow Home, Inc.	Summer Youth Sports	N/a	N/a	Active	\$ 22,500.00	\$ -	
Waterfront Partnership	GF Trash Wheel Operating	N/a	N/a	Active	\$ 23,000.00	\$ -	Yes
Aspen Building Products, Inc	Mt Clare Museum Gate & Fence	N/a	N/a	Complete	\$ 23,355.00	\$ 23,355.00	
Rummel, Klepper & Kahl, LLP	Field Light Soil Borings	N/a	N/a	Complete	\$ 26,395.00	\$ 26,395.00	
Victor Stanley, Inc.	Carroll Park Trash Cans	N/a	N/a	Complete	\$ 29,713.00	\$ 29,713.00	
Graham Projects LLC	Pigtown Placemaking Installtn	N/a	N/a	Active	\$ 33,210.00	\$ -	
Pinehurst Landscaping Co., Inc.	Pigtown Reopening	N/a	N/a	Complete	\$ 33,345.18	\$ 33,345.18	
Pinehurst Landscape Company, Inc.	PTMS 2021 Landscape Maint.	N/a	N/a	Active	\$ 34,850.00	\$ 10,320.00	
Active Social Communities dba Volo City K	Summer Youth Sports	N/a	N/a	Active	\$ 35,000.00	\$ 11,500.00	
Pinehurst Landscaping Co., Inc.	Federal Hill Reopening	N/a	N/a	Active	\$ 36,537.08	\$ 24,890.96	
Cherry Hill Eagles Foundation	Spring-Fall 2021 Programming	N/a	N/a	Active	\$ 47,420.00	\$ 22,256.00	
Cherry Hill Eagles Foundation	2021 Overhead Support	N/a	N/a	Active	\$ 47,500.00	\$ -	
Geo-Technology Associates, Inc.	Reedbird Park Enviro. Assess.	N/a	N/a	Active	\$ 48,950.00	\$ 48,880.00	
Graham Projects LLC	Pigtown Placemaking Procure	N/a	N/a	Active	\$ 49,900.00	\$ -	
Baltimore Urban Baseball Association (BUB)	Facility Rent	N/a	N/a	Active	\$ 50,000.00	\$ -	
Waterfront Partnership	Federal Hill Park Maintenance	N/a	N/a	Active	\$ 60,624.55	\$ 36,595.55	
Federal Hill Main Street	FHMS Reopening	N/a	N/a	Active	\$ 62,232.47	\$ 37,375.47	
Youth Resiliency Institute	Virtual 4th of July	N/a	N/a	Active	\$ 150,000.00	\$ 10,000.00	Yes
Cal Ripken Sr. Foundation, Inc.	Turf Ballfield at Reedbird	N/a	N/a	Active	\$ 700,000.00	\$ 350,000.00	Yes
Transformational Projects (FY 2018)							
Parks and People Foundation	Middle Branch Waterfront Plan	N/a	N/a	Complete	\$ 150,000.00	\$ 150,000.00	
BCRP	Middle Branch Fitness and Wel	N/a	N/a	Complete	\$ 1,000,000.00	\$ 1,000,000.00	Yes
Transformational Projects (FY 2019)							
Cherry Hill Development Corporation	Cherry Hill FY19 CDC Operatin	N/a	N/a	Active	\$ 300,000.00	\$ 144,305.47	
Transformational Projects (FY 2020)							
SBGP	South Baltimore GO! Pilot	N/a	N/a	Cancelled	\$ -	\$ -	
SBGP	Grocery Access Pilot	N/a	N/a	Complete	\$ 11,279.00	\$ 11,279.00	
James Corner Field Operations	Mid. Br. Wtrfrnt Design, Imp.	N/a	N/a	Complete	\$ 20,000.00	\$ 20,000.00	
West 8	Mid. Br. Wtrfrnt Design, Imp.	N/a	N/a	Complete	\$ 132,467.70	\$ 132,467.70	
Westport CEDC	Harbor West CDC Op. Fund	N/a	N/a	Active	\$ 253,158.00	\$ 142,039.00	Yes
Southwest Partnership, Inc.	Pigtown FY20 CDC Operating Fun	N/a	N/a	Active	\$ 300,000.00	\$ 124,944.83	Yes
Mahan Rykiel Associates, Inc.	Mid. Br. Wtrfrnt Design, Imp.	N/a	N/a	Complete	\$ 344,824.58	\$ 344,824.58	
BCRP	Middle Branch Fitness and Well	N/a	N/a	Complete	\$ 1,200,000.00	\$ 1,200,000.00	Yes
Transformational Projects (FY 2021)							
Westport Community Economic Development C	City-Food Access	N/a	N/a	Active	\$ 3,000.00	\$ 1,084.00	
James Corner Field Operations	Task 2 Bridge Contract	N/a	N/a	Active	\$ 4,000.00	\$ -	
Parks and People Foundation	Mid Br Master Plan Consulting	N/a	N/a	Active	\$ 15,000.00	\$ 2,349.00	
Black Yield Institute	BYI Operations Support	N/a	N/a	Complete	\$ 18,721.26	\$ 18,721.26	
SBGP	Reimagine MB Fellowship	N/a	N/a	Complete	\$ 36,000.00	\$ 36,000.00	Yes
SBGP for Parks & People Foundation	Reimagine Middle Branch (DNR)	N/a	N/a	Active	\$ 237,500.00	\$ -	
SBGP	Reimagine MB Plan & Projects	N/a	N/a	Active	\$ 422,682.00	\$ -	Yes
James Corner Field Operations	Mid Br Master Plan Task 2	N/a	N/a	Active	\$ 540,026.00	\$ -	Yes

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Reach High Rowing
Program Area:	Community Grants
Third Party Provider:	Baltimore Community Rowing
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2020
Grant Cycle (if applicable):	5
Grant Tier (if applicable):	2/Medium

SBGP Funding Amount:	\$49,995
SBGP Funding Expended:	\$32,295

Strategic Priority Area/s:	Health & Wellness
District Area/s Served:	East, West, South

Status:

Baltimore Community Rowing (BCR) is excited to be back on the path to normal operations. With state and local capacity restrictions lifted and COVID-related guidance from the national governing body of the sport (USRowing) relaxed, BCR is poised to return to normal programming and resume capacity-building efforts. This spring, BCR doubled the amount of programming available to participants each week, with high school rowers participating in four 2-hour practices and middle school rowers participating in two 90-minute practices per week. Programs started in single-person 1X rowing shells and progressed in early May back to team boats. A total of 37% of rowers received scholarship assistance this Spring. Their roster of returning rowers numbers 46 student athletes, with 39% of their Spring roster attending Baltimore City Public Schools or living in Baltimore City, and an additional 10 student athletes participating in learn-to-row programs. BCR is currently in the middle of their summer season. BCR summer team training is focused on preparing their high school rowers for national competition at USRowing Summer National Championships in July. Rowers participate in 4 practices a week from mid-June to mid-August, with a focus on competition at several regional races. Their summer team roster numbers 28 student athletes, with 36% receiving scholarship assistance and 36% living or attending school in Baltimore City. Alongside their team training, BCR is running 6 weeks of learn-to-row, 3 weeks of which are focused on community partnerships with organizations exclusively serving youth in Baltimore City. From July 6 to July 23, BCR is partnering with the R.I.C.H. Program in Cherry Hill, Boys & Girls Club O'Donnell Heights, and the Rise Up Ride Out program to provide no-cost learn-to-row lessons to the participants of these programs. Over 50 middle and high school-aged youth will attend these three weeks on the water at BCR.

Scope:

The Reach High Baltimore project will offer underserved youth the opportunity to row, train, race, travel, etc. A full-time Middle School Coordinator will be hired to conduct targeted outreach to schools, youth groups, and community organizations; and offer full scholarships and free programming to middle school rowers from SBGP communities.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Enhancements to Inventory
Program Area:	Community Grants
Third Party Provider:	Baltimore Community ToolBank
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2021
Grant Cycle (if applicable):	6
Grant Tier (if applicable):	1/Small

SBGP Funding Amount:	\$5,000
SBGP Funding Expended:	\$5,000

Strategic Priority Area/s:	Community Development & Revitalization, Environmental Sustainability
District Area/s Served:	East, West, South

Status:

Since the beginning of the grant cycle, Baltimore Community ToolBank has commenced the project by purchasing items to enhance its inventory and loaning the tool additions. Unfortunately, due to price increases due to COVID, the ToolBank purchased fewer tools than originally anticipated.

Scope:

This project will enhance greening and tree maintenance tool inventory for sharing with diverse and numerous partners.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	BEE SMART Summer Program
Program Area:	Community Grants
Third Party Provider:	Living Classrooms
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2021
Grant Cycle (if applicable):	6
Grant Tier (if applicable):	2/Medium

SBGP Funding Amount:	\$8,000
SBGP Funding Expended:	\$0

Strategic Priority Area/s:	Community Development & Revitalization, Environmental Sustainability
District Area/s Served:	South

Status:

During the last quarter, Living Classrooms continued planning and preparations for summer programming. Supplies have been gathered, curriculum finalized, meals and transportation arranged, donations received, partnership meetings have occurred, student recommendation forms from teachers have been received and reviewed, IEPs and 504 plans have been received and reviewed, staff have been hired, staff uniforms ordered, school data acquired and reviewed, and a recreation time provider has been contracted. During the last week of June, all staff received a week-long training course that included content overview and practice time, First Aid/CPR, COVID-safe protocols, behavior management techniques, and more. In addition, Living Classrooms hosted an orientation night for each school site where families were invited to come in-person (with COVID-safety guidelines in place) to meet and greet the staff team, complete final paperwork, ask questions, and obtain the BEESMART parent handbook.

Scope:

This project supports an existing summer program, Baltimore Environmental Education Summer Math and Reading Trailblazers, which confronts poor water quality in the Patapsco River while preventing summer learning loss among its rising-third through rising-fifth grade participants.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Fed Hill Main St. Op. Support
Program Area:	Community Grants
Third Party Provider:	Federal Hill Main Street, Inc.
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2021
Grant Cycle (if applicable):	6
Grant Tier (if applicable):	2/Medium

SBGP Funding Amount:	\$15,000
SBGP Funding Expended:	\$4,167

Strategic Priority Area/s:	Community Development & Revitalization
District Area/s Served:	East

Status:

The scope of this project includes conducting in-depth photo essays of 25 of Federal Hill Main Street’s diverse small business that will be shared online via FHMS’s social media and website. Each small business will undergo an in-depth approximately one-hour long interview and photo shoot, focusing on their individual stories. The professional interviewer will explore how and why they came to have their own business, including their struggles and triumphs. The interviewer will also probe why they chose to locate their small business in Federal Hill, and why they believe it is so important for a community to have small businesses that have a connection to the neighborhood. The story line will focus on positivity and strength and the importance of supporting local small businesses. To date, 22 of the 25 interviews and photo shoots have been completed. The remaining three interviews will be completed in the next two weeks. Once interviews have been completed, Federal Hill Main Street will release one story weekly on social media platforms.

Scope:

Federal Hill Main Street (FHMS) will develop in-depth photo essays of 25 of FHMS’s diverse small businesses. The completed phone essays will be shared online via FHMS’s social media and website. Each small business will participate in an in-depth interview and photo shoot, focusing on their individual story. The professional interviewer will explore how and why they came to have their own business, including their struggles and triumphs. The interviewer will also address why they chose to locate their small business in Federal Hill, and why they believe it is so important for a community to have small businesses that have a connection to the neighborhood. The story lines will focus on positivity, strength, and the importance of supporting our local small businesses.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Facility Prep, Program Support
Program Area:	Community Grants
Third Party Provider:	Westport Patriots
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2021
Grant Cycle (if applicable):	6
Grant Tier (if applicable):	2/Medium

SBGP Funding Amount:	\$36,869
SBGP Funding Expended:	\$28,399

Strategic Priority Area/s:	Community Development & Revitalization, Health & Wellness
District Area/s Served:	South

Status:

Westport Patriots has conducted outreach to youth and families in Westport to enroll children in football and cheerleading teams resulting in over 60 youth being involved. Westport Patriots has additionally planned a Family Fun Day to bring families and community members together.

Scope:

This project will complete field preparation, outreach, and other general preparation to relaunch future sport programming for Westport Patriots. Preparation of the football field will include field/land leveling, and the purchase and installation of goal posts, trash cans and other equipment. Westport Patriots will also complete other program support activities, including developing and maintaining a website, and printing flyers.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Wellness for Families
Program Area:	Community Grants
Third Party Provider:	Baltimore Outreach Services
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2021
Grant Cycle (if applicable):	6
Grant Tier (if applicable):	2/Medium

SBGP Funding Amount:	\$40,000
SBGP Funding Expended:	\$40,000

Strategic Priority Area/s:	Health & Wellness
District Area/s Served:	East

Status:

Baltimore Outreach Services continues to provide emergency shelter, case management and wellness programs for families in need. During the last quarter, 53 individuals were served, and 267 meals were provided along with 89 snacks. During this timeframe, 2 new families entered, and 13 families exited. Baltimore Outreach Services continued to provide resources and tools to help families (both mothers and children) connect to health care and mental health support. Baltimore Outreach Services' case manager worked with Baltimore City's coordinated access process to obtain ID and verification of disability, which helps families to find stable housing. Many families stayed in the shelter longer because they were waiting for their housing applications to be completed and matched to city housing. During the reporting period, Baltimore Outreach Services conducted five general groups on mental health/mindfulness, wellness/stress reduction, diet, sleep, and planning for change. Additionally, two full-time teachers worked to meet the children's educational needs, including addressing learning disorders, trauma, ADHD, long absences from school, and computer literacy.

Scope:

This project will provide operating support to Baltimore Outreach Services, which operates a 40-bed emergency shelter and services 24-hours per day, 365 days per year to an average of 250 homeless women and children.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Maternal Child Initiative
Program Area:	Community Grants
Third Party Provider:	Family Health Centers of Baltimore Inc.
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2021
Grant Cycle (if applicable):	6
Grant Tier (if applicable):	2/Medium

SBGP Funding Amount:	\$40,982
SBGP Funding Expended:	\$0

Strategic Priority Area/s:	Health & Wellness
District Area/s Served:	East, South

Status:

Through its Maternal-Child Health Initiative, Family Health Centers of Baltimore (FHCB) intends to grow its women’s health treatment services. To expand its services effectively and successfully, FHCB will use funds from the SBGP grant to provide patients with state-of-the-art women's health care and to make sure the best equipment is available to residents. FHCB has begun to work closely with medical supplies vendors to purchase equipment. FHCB looks forward to offering in-person trainings on the new equipment for their staff. FHCB is optimistic that they will be able to have all equipment ordered, have staff trained in-person, and have these vital additions to their women's health equipment for the benefit of their community members and patients within the next quarter.

Scope:

Family Health Centers of Baltimore will purchase equipment, including one ultrasound machines, a NST/Fetal monitor, and a Loop Electrosurgical Excision Procedure that will improve the standard of obstetrician-gynecologist care patients receive and support efforts to decrease infant mortality.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Pigtown ABC easy as 1,2,3
Program Area:	Community Grants
Third Party Provider:	Pigtown Main Street
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2021
Grant Cycle (if applicable):	6
Grant Tier (if applicable):	2/Medium

SBGP Funding Amount:	\$45,488
SBGP Funding Expended:	\$9,996

Strategic Priority Area/s:	Community Development & Revitalization, Environmental Sustainability
District Area/s Served:	East, West

Status:

While the Clean and Green Ambassador continues to build stewardship to keep Washington Blvd. clean, Pigtown Main Street is happy to report that planning for the streetscape/placemaking project with Graham Projects is going extremely well. Pigtown Main Street kicked off the design process with "Boulevard Brain Wave" on April 29. Forty-five residents, business owners and stakeholders prioritized traffic calming installations at Cross and Washington Blvd. and Bayard St. and Washington Blvd, and street furniture and street art are nearly tied for the next priority. Following the Brain Wave event, Pigtown Main Street solicited additional information through an online survey. Forty-seven respondents provided similar feedback but sought to include more mural art and other intersections as part of the project. The Pigtown Main Street Design Committee more than doubled in size to 20 members following the Brain Wave event where Pigtown Main Street asked attendees to be more invested in the project and join the committee. The Design Committee reviewed results of the survey and Brain Wave event and concluded that the first intersections to be installed would remain as Cross St. and Bayard St. The Design Committee members are individually completing a color tool to provide Graham Projects with the color schemes they feel would be best for the designs. The Design Committee is currently planning an event at the future Pigtown Climbs lot at the intersection of Cross St. and Washington Blvd. in mid-July. Graham Projects will present draft designs while soliciting even more community feedback about colors, art, street furniture and other design elements. This event will be designed to be family friendly with a DJ, food, and more. Pigtown Main Street is also working with Pigtown Climbs to install a mural during the fall 2021 at 759 Washington Blvd.

Scope:

ABC (Art, Beauty, Clean) 1-2-3 will add beautification and public safety measures to Pigtown Main Street's foundation of design, walkability, and retail along Washington Boulevard. The project will support design, traffic calming, events, and engagement, including a new mural and increased lighting.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Bird Ambassadors
Program Area:	Community Grants
Third Party Provider:	Southwest Partnership
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2021
Grant Cycle (if applicable):	6
Grant Tier (if applicable):	2/Medium

SBGP Funding Amount:	\$47,421
SBGP Funding Expended:	\$2,211

Strategic Priority Area/s:	Community Development & Revitalization, Environmental Sustainability, Health & Wellness
District Area/s Served:	West

Status:

Audubon's Bird Ambassadors program is rolling at Charles Carroll Barrister Elementary School! The program offered a handful of virtual programs in early spring, but families are ready to stop staring at screens and get outside. Fortunately, the Bird Ambassadors program has been able to implement several in-person activities, including two family field trips and a new pollinator garden at CCBES. Spring highlights included gathering parents for a series of garden bed preparation days, removing weeds, and painting benches adjacent to garden beds by the school's front entrance. CCBES is fortunate to have so many garden beds awaiting new flowering perennials that feed birds and butterflies. It was decided to plant one garden this spring, then add more in the fall. On planting day, school families and neighbors joined to install the new garden, adding organic soil, mulch, and 150 new native plants selected for pollinators and schoolyard beautification – something to bloom in spring, summer, and fall. Some English-speaking neighbors participated but the garden preparation and planting (as well as painting the benches and fence) were done almost entirely by Spanish speaking families. Audubon's Bird Ambassadors program is also excited to invite CCBES Latinx parents and students on two family field trips to kick-start their enthusiasm for exploration of nature in and around Baltimore City, getting to know Audubon, bird conservation, and the Chesapeake Bay. In May, they embarked on an adventure to get acquainted with the Bay and its habitats, spending the day at North Point State Park, where families tried binoculars for birdwatching along the park's trails as well as seining to catch fish and crabs in the shallows. Kids and adults put on chest waders for the first time and waddled out into the water with large, seine nets to discover what was living along the shoreline. Many were new to the Chesapeake Bay and were thrilled with the park, a great place to return for a picnic and a swim. In June, the program offered another bus trip, this time to Patuxent Research Refuge, where families observed birds in the forest and meadow, and kids dug in the mud to find macroinvertebrates in the pond. They discovered dragon fly nymphs, water scorpions, aquatic beetles, and tiny frogs! Parents shared how thrilled they were to see their kids happy, exploring, connecting with nature, and disconnecting from their screens.

Scope:

Audubon will launch its Bird Ambassadors program at Charles Carroll Barrister Elementary School, offering education programs related to the local environment. The trained program leaders will engage participants to tackle projects including planting and maintaining a pollinator garden at the school and other greening opportunities in the community.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Westport Boys & Girls Club
Program Area:	Community Grants
Third Party Provider:	Boys & Girls Clubs of Metropolitan Baltim
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2021
Grant Cycle (if applicable):	6
Grant Tier (if applicable):	2/Medium

SBGP Funding Amount:	\$48,500
SBGP Funding Expended:	\$0

Strategic Priority Area/s:	Community Development & Revitalization, Health & Wellness
District Area/s Served:	South

Status:

Boys & Girls Clubs recently wrapped up their school year programming as a virtual learning center at Westport Housing. Boys & Girls Clubs opened their Clubs from 8 AM to 6 PM throughout the year to assist with virtual schooling. Boys & Girls Clubs also started their 8-week long summer camp, which focuses on high-yield learning activities and the social and emotional wellness of its members. Boys & Girls Clubs is also in the process of finishing the Westport Academy space by the end of 2021.

Scope:

Boys & Girls Clubs of Metropolitan Baltimore is developing Westport Campus, a comprehensive community investment that will feature a new, renovated STEM Center and Club within Westport Academy and a teen-focused center and kitchen within the Westport Homes recreation center.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Baltimore Compost Project
Program Area:	Community Grants
Third Party Provider:	Institute for Local Self-Reliance (ILSR)
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2021
Grant Cycle (if applicable):	6
Grant Tier (if applicable):	2/Medium

SBGP Funding Amount:	\$48,555
SBGP Funding Expended:	\$0

Strategic Priority Area/s:	Community Development & Revitalization, Environmental Sustainability, Health & Wellness
District Area/s Served:	East

Status:

The Baltimore Compost Collective (BCC) made good progress this quarter on its grant. BCC not only maintained but also increased regular food scrap collection drop-off service to paying customers and has also transitioned to a once per week drop-off at two locations on Sundays. Due to the pandemic and the need to switch from curbside collection to a drop-off point, BCC lost a few customers last year. A year ago, they were serving 79 customers. As of the end of June, BCC reported that they had 105 participating households, just 5 shy of their target of 110.

Scope:

The Institute for Local Self-Reliance's (ILSR's) Baltimore Composting for Community project is advancing composting in order to recover foodwaste, enhance soil, cut pollution, protect the climate, and support local food production and jobs. This project specifically supports the Baltimore Compost Collective and its youth-engaged food scrap collection service in SBGP neighborhoods.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Carey St. Bridge Updates
Program Area:	Community Grants
Third Party Provider:	Southwest Partnership, Inc.
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2021
Grant Cycle (if applicable):	7
Grant Tier (if applicable):	2/Medium

SBGP Funding Amount:	\$36,000
SBGP Funding Expended:	\$0

Strategic Priority Area/s:	Community Development & Revitalization
District Area/s Served:	West

Status:

During the reporting period, Southwest Partnership re-engaged stakeholders including the B&O Railroad Museum and the ownership of the Mount Clare Shopping Center around the bridge lighting project and worked to identify additional sources of funding for the project. Southwest Partnership is working with Image Engineering, the lighting design firm that provided the original quote for lighting under the bridge, on developing an updated quote, scope of work, and renders to share with stakeholders and funders.

Scope:

Southwest Partnership will install decorative lighting under the B&O Railroad Bridge which crosses South Carey Street. Decorative lighting under the bridge will improve visibility, increase vibrancy, improve the appearance of the corridor, and celebrate the historic importance of the bridge and B&O Railroad Museum.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Middle Branch Clearing '21
Program Area:	Enhanced Services
Third Party Provider:	Lorenz, Inc
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2021
Grant Cycle (if applicable):	N/a
Grant Tier (if applicable):	N/a

SBGP Funding Amount:	\$18,500
SBGP Funding Expended:	\$11,000

Strategic Priority Area/s:	Environmental Sustainability
District Area/s Served:	South

Status:

In 2020, South Baltimore Gateway Partnership hired Lorenz, Inc. to begin clearing portions of the shoreline of Middle Branch Park. Park users lacked a clear view of the waterfront, undercutting the park's biggest asset—the water. This year, SBGP continued to work with Baltimore City Recreation and Parks and Lorenz, Inc. to complete clearing the waterfront and maintain the work performed last year. Today, the water can be viewed from the park starting at the Marina to the West and extending all the way to the East section of the park. The newly cleared shoreline frames the historic boathouse and provides beautiful views of Baltimore's skyline. Lorenz, Inc. was able to thin the underbrush while protecting mature trees. These types of projects allow the quality of enjoyment of Middle Branch park to increase, while we continue to develop the comprehensive Middle Branch Master Plan.

Scope:

Clearing brush along shoreline of Middle Branch Park to increase and improve waterfront access and visibility for park patrons.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	GF Trash Wheel Operating
Program Area:	Enhanced Services
Third Party Provider:	Waterfront Partnership
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2021
Grant Cycle (if applicable):	N/a
Grant Tier (if applicable):	N/a

SBGP Funding Amount:	\$23,000
SBGP Funding Expended:	\$0

Strategic Priority Area/s:	Environmental Sustainability
District Area/s Served:	East, West, South

Status:

A “ribbon cutting” was held for Gwynnda the Good Wheel of the West in June 2021, when Gwynnda’s water wheel started turning for the first time. Baltimore’s fourth and largest trash wheel, Gwynnda is capable of collecting approximately 300 tons of trash and debris each year, more than the other three wheels combined. Gwynnda was installed at the mouth of the Gwynns Falls in the Middle Branch of the Patapsco River and uses 72 solar panels and a hydropower system to turn the water wheel, which powers rakes and a conveyer belt that lift trash from the water and deposit it into a dumpster barge. SBGP provided initial funding to Waterfront Partnership for the construction and installation of the trash wheel and has pledged three years of operating support for the ongoing maintenance of the trash wheel. The ribbon cutting, complete with a special incantation to wake up Gwynnda and ceremonial sprinkling of Old Bay seasoning over the trash wheel, can be viewed at <https://www.youtube.com/watch?v=8yIX7HEW8JE>.

Scope:

Waterfront Partnership of Baltimore will provide operations and maintenance for the Gwynns Falls Trash Wheel. This includes removing and disposing of floating trash from the Gwynns Falls, covering vessel expenses, making any necessary repairs, and covering administrative costs.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Virtual 4th of July
Program Area:	Enhanced Services
Third Party Provider:	Youth Resiliency Institute
Fiscal Agent Name (if applicable):	Fusion Partnerships, Inc.
Program Fiscal Year:	2021
Grant Cycle (if applicable):	N/a
Grant Tier (if applicable):	N/a

SBGP Funding Amount:	\$150,000
SBGP Funding Expended:	\$10,000

Strategic Priority Area/s:	Community Development & Revitalization
District Area/s Served:	East, West, South

Status:

SBGP is excited to support the Youth Resiliency Institute once again as they present the 5th annual Cherry Hill Arts & Music Waterfront Festival. The festival connects and collaborates with Cherry Hill residents as they celebrate and realize arts and culture in their historic community. This year's event will take place on July 4, 2021 and will be held virtually to comply with COVID-19 safety precautions. On June 29, YRI held a press conference promoting the festival at Baltimore City Hall hosted by District 10 Councilwoman Phylcia Porter. Representation from city government and non-profits at the press conference included Deputy Mayor Ted Carter, City Council President Nick Mosby, South Baltimore Gateway Partnership Executive Director Brad Rogers, Delegate Brooke Lierman, Delegate Robbyn Lewis, Councilman Kristerfer Burnett, Scott C. Davis (Director of Mayor's Office of Neighborhoods), Greater Baltimore Cultural Alliance Executive Director Jeannie Howe, and more. SBGP looks forward to its continued collaboration with the Youth Resilience Institute as they leverage additional partnerships and hopefully return to hosting the event in person in 2022.

Scope:

Youth Resiliency Institute (YRI) will organize, promote, and stage the free, annual Cherry Hill Arts & Music Festival and 4th of July celebration of the Middle Branch waterfront. The free, virtual arts and music festival will be streamed on July 4, 2021. Leading up to the festival, YRI will produce neighborhood-based, socially distanced, pop-up concerts to promote and build excitement for the festival. YRI will also host virtual and socially distanced in-person cross-generational art workshops throughout South Baltimore and at Middle Branch Park leading up to the festival. Art focusing on the historical, cultural, and communal importance of the neighborhood and Middle Branch Park will be showcased leading up to and during the virtual festival.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Turf Ballfield at Reedbird
Program Area:	Enhanced Services
Third Party Provider:	Cal Ripken Sr. Foundation, Inc.
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2021
Grant Cycle (if applicable):	N/a
Grant Tier (if applicable):	N/a

SBGP Funding Amount:	\$700,000
SBGP Funding Expended:	\$350,000

Strategic Priority Area/s:	Health & Wellness
District Area/s Served:	South

Status:

Construction continues on the 83,000 square foot multipurpose field by the Cal Ripken Sr. Foundation in partnership with SBGP and BCRP, and the turf field is slated to be complete in fall 2021. Thanks in significant part to the additional FY21 revenues approved by the Board, the field will now feature stadium lighting to provide sports programs year-round access, and the neighborhood and Middle Branch Fitness and Wellness Center (of which the field is a part) will benefit from the increased usage that a high-quality, fully lit turf field will bring. A formal ribbon cutting is tentatively planned for November 2021.

Scope:

This project supports the planning and construction of a multi-purpose turf field at Reedbird Park in partnership with BCRP and the Ripken Foundation. The field is part of the first construction phase of the larger Middle Branch Fitness and Wellness Center at Cherry Hill.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Middle Branch Fitness and Wel
Program Area:	Transformational Projects
Third Party Provider:	BCRP
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2018
Grant Cycle (if applicable):	N/a
Grant Tier (if applicable):	N/a

SBGP Funding Amount:	\$1,000,000
SBGP Funding Expended:	\$1,000,000

Strategic Priority Area/s:	Community Development & Revitalization, Health & Wellness
District Area/s Served:	South

Status:

Construction on the \$23 million Middle Branch Fitness & Wellness Center at Cherry Hill continued with the center and athletic fields taking shape during the last quarter. The so-called “Super Rec Center” will be a state-of-the-art regional facility that provides the community of Cherry Hill and South Baltimore with a brand-new gymnasium, an indoor pool and splash pad, a fitness area, multipurpose studios, classrooms, and more. This major regional recreation complex built on the banks of the Middle Branch in Cherry Hill includes the Ripken field being funded separately through the Enhanced Services program as previously described. The project serves as the first major capital project for the Middle Branch Waterfront and should be complete in summer or fall 2022. With construction well underway, SBGP has successfully expended the \$2.2 million in Transformational Projects funds (and continues expending additional Enhanced Services funds) committed for this project. In addition, a hard hat tour was held for SBGP Board and staff members to see the construction progress.

Scope:

SBGP has agreed to help fund the construction of a new fitness and wellness center in Cherry Hill.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Harbor West CDC Op. Fund
Program Area:	Transformational Projects
Third Party Provider:	Westport CEDC
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2020
Grant Cycle (if applicable):	N/a
Grant Tier (if applicable):	N/a

SBGP Funding Amount:	\$253,158
SBGP Funding Expended:	\$142,039

Strategic Priority Area/s:	Community Development & Revitalization
District Area/s Served:	South

Status:

Westport CEDC hosted a site visit of Westport during the last quarter. A mid-year progress review was also conducted for Westport CEDC, and the SBGP Board determined to renew the award for the remainder of year 2.

Scope:

This project will support Westport Community Economic Development Corporation (WCEDC) and its Harbor West Collaborative initiative over three years to support operations and improve organizational sustainability. The Harbor West Collaborative, the signature initiative of the Westport Community Economic Development Corporation (Westport CEDC), was formed after months of strategic planning and community engagement and to promote a collective impact approach to community development among the Westport, Lakeland, Mt. Winans, and St. Paul neighborhoods. WCEDC and Harbor West Collaborative are actively pursuing blight reduction and homeownership initiatives and addressing disinvestment through the acquisition and renovation of several properties.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Pigtown FY20 CDC Operating Fun
Program Area:	Transformational Projects
Third Party Provider:	Southwest Partnership, Inc.
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2020
Grant Cycle (if applicable):	N/a
Grant Tier (if applicable):	N/a

SBGP Funding Amount:	\$300,000
SBGP Funding Expended:	\$124,945

Strategic Priority Area/s:	Community Development & Revitalization
District Area/s Served:	West

Status:

Southwest Partnership and Pigtown Main Street have more than 8 residents who have been trained and developed as community leaders, and they are working on developing a block captain system. Southwest Partnership has also begun developing a scope of work for the Pigtown Development Plan through initial discussions with the SWP Housing Committee and Enterprise Community Partners while preparing applications to purchase 10 tax sale certificates in the homeownership zone.

Scope:

This project supports a collaborative effort, led by Southwest Partnership, over three years to support operations and improve organizational sustainability. Southwest Partnership and Pigtown Main Street are actively pursuing blight reduction and homeownership initiatives and addressing disinvestment through the acquisition and renovation of several properties.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Middle Branch Fitness and Well
Program Area:	Transformational Projects
Third Party Provider:	BCRP
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2020
Grant Cycle (if applicable):	N/a
Grant Tier (if applicable):	N/a

SBGP Funding Amount:	\$1,200,000
SBGP Funding Expended:	\$1,200,000

Strategic Priority Area/s:	Community Development & Revitalization, Health & Wellness
District Area/s Served:	South

Status:

Construction on the \$23 million Middle Branch Fitness & Wellness Center at Cherry Hill continued with the center and athletic fields taking shape during the last quarter. The so-called “Super Rec Center” will be a state-of-the-art regional facility that provides the community of Cherry Hill and South Baltimore with a brand-new gymnasium, an indoor pool and splash pad, a fitness area, multipurpose studios, classrooms, and more. This major regional recreation complex built on the banks of the Middle Branch in Cherry Hill includes the Ripken field being funded separately through the Enhanced Services program as previously described. The project serves as the first major capital project for the Middle Branch Waterfront and should be complete in summer or fall 2022. With construction well underway, SBGP has successfully expended the \$2.2 million in Transformational Projects funds (and continues expending additional Enhanced Services funds) committed for this project. In addition, a hard hat tour was held for SBGP Board and staff members to see the construction progress.

Scope:

SBGP has agreed to help fund the construction of a new fitness and wellness center in Cherry Hill.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Reimagine MB Fellowship
Program Area:	Transformational Projects
Third Party Provider:	SBGP
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2021
Grant Cycle (if applicable):	N/a
Grant Tier (if applicable):	N/a

SBGP Funding Amount:	\$36,000
SBGP Funding Expended:	\$36,000

Strategic Priority Area/s:	Community Development & Revitalization, Environmental Sustainability, Health & Wellness
District Area/s Served:	East, West, South

Status:

SBGP has continued to drive the Reimagine Middle Branch effort to transform the Middle Branch into Baltimore's next great waterfront with 11 miles of parks and trails. Working collaboratively with the City, the Parks & People Foundation, and other partners, the project has continued to move forward in recent months, including establishing and launching the Reimagine Middle Branch Fellowship, in which students at Morgan State are being paid to work on the Middle Branch Master Plan. The five Fellows all began work in Summer 2021 and have each been developing their own research projects to enhance and expand the larger design effort.

Scope:

Fellowships will be awarded to MSU graduate students and recent alumni to participate in the design, planning and public outreach of the Reimagine Middle Branch Master Plan during summer 2021. Part internship and part individual study, the Reimagine Middle Branch Fellowship Program offers students a unique opportunity to pair professional practice with self-directed research and design work as part of Reimagine Middle Branch - an exciting, complex, and large-scale master plan currently underway in South Baltimore. Fellows will be hosted by Master Plan design team members including Field Operations, The Urban Studio, and Assedo Consulting. Host firms will provide day-to-day direction on project work, guidance on individually-directed projects, and mentorship. For individually-directed projects, Fellows will define, develop and deliver projects related to the master plan site and project goals. They will present their work for feedback and comment from their host firms at regular intervals during the 10-week period. To finish, Fellows will present their projects to the Master Plan's Leadership Team and Advisory Committees, which include project stakeholders, technical specialists, and local civic and elected leaders. For master plan related work, the fellows will each concentrate on a specific aspect of the project:

- a. Design - Support the design development and deliverables for the Master Plan;
- b. Education and Engagement - Support the Master Plan's Design Incubator as a teaching assistant or studio instructor to the program's high school students;
- c. Communications - Support the Design Team's social media campaign by creating content, generating posts, and working with photographers and graphic designers.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Reimagine MB Plan & Projects
Program Area:	Transformational Projects
Third Party Provider:	SBGP
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2021
Grant Cycle (if applicable):	N/a
Grant Tier (if applicable):	N/a

SBGP Funding Amount:	\$422,682
SBGP Funding Expended:	\$0

Strategic Priority Area/s:	Community Development & Revitalization, Environmental Sustainability, Health & Wellness
District Area/s Served:	East, West, South

Status:

SBGP has continued to drive the Reimagine Middle Branch effort to transform the Middle Branch into Baltimore’s next great waterfront with 11 miles of parks and trails. Working collaboratively with the City, the Parks & People Foundation, and other partners, the project has continued to move forward in recent months. The project brief – a technical document that frames the scope of work for the master plan and establishes core principles of Justice, Equity, Diversity, and Inclusion (JEDI) – was completed. And the next phase of the project kicked off after the Baltimore City Board of Estimates awarded a contract to James Corner Field Operations to lead design for the master plan with a dynamic team of local and national experts in landscape design and equity planning. At the same time, catalyst projects designed to engage communities and provide tangible on-the-ground progress during the planning effort and the next generation of major implementation projects continued, so there is no gap between the design process and implementation process.

Scope:

Funds will support the Reimagine Middle Branch effort, including development of the Master Plan and associated catalyst projects designed to engage communities and provide tangible on-the-ground progress during the planning effort as well as the next generation of major implementation projects, so that there is no gap between the design process and the implementation process.

GRANT, SERVICE or PROJECT PROFILE

Project Title:	Mid Br Master Plan Task 2
Program Area:	Transformational Projects
Third Party Provider:	James Corner Field Operations
Fiscal Agent Name (if applicable):	
Program Fiscal Year:	2021
Grant Cycle (if applicable):	N/a
Grant Tier (if applicable):	N/a

SBGP Funding Amount:	\$540,026
SBGP Funding Expended:	\$0

Strategic Priority Area/s:	Community Development & Revitalization, Environmental Sustainability, Health & Wellness
District Area/s Served:	East, West, South

Status:

SBGP has continued to drive the Reimagine Middle Branch effort to transform the Middle Branch into Baltimore’s next great waterfront with 11 miles of parks and trails. Working collaboratively with the City, the Parks & People Foundation, and other partners, the project has continued to move forward in recent months. The project brief – a technical document that frames the scope of work for the master plan and establishes core principles of Justice, Equity, Diversity, and Inclusion (JEDI) – was completed. And the next phase of the project kicked off after the Baltimore City Board of Estimates awarded a contract to James Corner Field Operations to lead design for the master plan with a dynamic team of local and national experts in landscape design and equity planning. At the same time, catalyst projects deigned to engage communities and provide tangible on-the-ground progress during the planning effort and the next generation of major implementation projects continued, so there is no gap between the design process and implementation process.

Scope:

James Corner Field Operations (JCFO) will lead an updated Middle Branch Master Plan, continuing work on Phase 2 of the Middle Branch Vision and Implementation Plan. Task 2 - Preliminary Master Plan & Equity Frameworks includes asset and equity mapping, preliminary design and equity frameworks, outreach and engagement, communications and branding, catalyst campaigns and events, JEDI review, and implementation (preliminary cost estimation and permitting).